MAR ATHANASIUS COLLEGE (AUTONOMOUS) KOTHAMANGALAM, KERALA - 686666

College with Potential for Excellence NAAC Accredited 'A⁺' Grade Institution

Email: mac@macollege.in



SCHEME AND SYLLABUS

FOR

UNDERGRADUATE PROGRAMME

UNDER CHOICE BASED CREDIT SYSTEM

MAC-UG-CBCS-2021 BACHELOR OF COMMERCE (B. Com Model I) (MACUGCFIN1001)

EFFECTIVE FROM THE ACADEMIC YEAR 2021-22

BOARD OF STUDIES IN COMMERCE (UG)

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Former Vice Chancellor SreeSankaracharya Sanskrit University Kalady, Kerala, India

7. Dr. Mathew.K.

Principal Mar Athanasius College of Engineering, Kothamangalam, Kerala - 686 666

8. Adv. George Jacob Senior Advocate High Court of Kerala

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- **10. Dr. Suma Mary Sacharia** UC College Aluva
- 11. Dr. V.B.Nishi Associate Professor SreeShankara College, Kalady.

Member Secretary

12. Dr.M.S.Vijayakumary

Dean – Academics Mar Athanasius College (Autonomous) Kothamangalam

Four teachers of the college representing different categories of teaching staff by rotation on the basis of seniority of service in the college.

- 13. Dr. Bino Sebastian. V (Controller of Examinations)
- 14. Dr. Manju Kurian, Asst. Professor, Department of Chemistry
- 15. Dr. SmithaThankachan, Asst. Professor, Department of Physics
- 16. Dr. Asha Mathai, Asst. Professor, Department of Malayalam

Heads of the Departments

- 17. Dr. Jayamma Francis, Head, Department of Chemistry
- 18. Dr. Mini Varghese, Head, Department of Hindi
- 19. Ms. Shiny John, Head, Department of ComputerScience
- 20. Dr. Igy George, Head, Department of Economics
- 21. Dr. Rajesh.K. Thumbakara, Head, Department of Mathematics
- 22. Dr. Aji Abraham, Head, Department of Botany

- 23. Dr. Selven S., Head, Department of Zoology
- 24. Dr. Deepa. S, Head, Department of Physics
- 25. Dr. Aswathy Balachandran, Head, Department of English
- 26. Dr. Diana Ann Issac, Head, Department of Commerce
- 27. Ms. Seena John, Head, Department of Malayalam
- 28. Ms. Diana Mathews, Head, Department of Sociology
- 29. Ms. Sudha. V, Head, Department of Statistics
- 30. Dr. Jani Chungath, Head, Department of History
- 31. Sri. Haary Benny Chettiamkudiyil, Head, Department of PhysicalEducation
- 32. Ms. Shari Sadasivan, Head, Department of Marketing and International Business
- 33. Dr. Julie Jacob, Head, Department of Biochemistry
- 34. Ms. NivyaMariyam Paul, Head, Department of Microbiology
- **35.** Ms. Jaya VinnyEappen, Head, Department of Biotechnology
- 36. Ms. ShaliniBinu, Head, Department of ActuarialScience
- 37. Ms. Simi. C.V, Head, Post Graduate Department of History
- 38. Ms. Sari Thomas, Head, Post Graduate Department of Statistics
- 39. Ms. Sheeba Stephen, Head, Department of B.Com Model III- Tax Procedure and Practice
- 40. Ms. Dilmol Varghese , Head, Post Graduate Department of Zoology
- 41. Ms. Bibin Paul, Head, Post Graduate Department of Sociology

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PREFACE

We, the members of the Board of Commerce at Mar Athanasius College (Autonomous) Kothamangalam are extremely happy to introduce the revised curriculum for B.Com degree programme. The new curriculum will be applicable with effect from 2021-22 academic year onwards. This work was completed amidst lockdown situations across the world by following lockdown protocols of social distancing.

The Principal of our college, Dr. Shanti Avirah has supported and motivated us in completing this work in time. We are extremely grateful to our principal for her support and motivation which guided us to finish the task well in time. We express our deepest sense of gratitude to the Secretary and the management of our college for their vibrant leadership. We are fortunate to have a very knowledgeable panel of experts Dr. SantoshKumar, Dr. Vasanthakumary, Dr. Manesh and Dr Sony as the external members of ourBoard of Sudies. We have immensely benefited from their expertise and experience

We are deeply thankful to all the faculty members of the department who have participated in the curriculum revision workshop and contributed a lot.

Chairperson and Members

Board of Studies of Commerce (UG) Mar Athanasius College (Autonomous), Kothamangalam

Scheme and Syllabus of B.COM-MAC-UG-CBCS2021

SL.			
NO.	PROGRAMME	DEGREE	FACULTY
NO.			
-		DA	LANGUAGE AND
1	ENGLISH	BA	LITERATURE
		D.4	LANGUAGE AND
2	HINDI	BA	LITERATURE
3	ECONOMICS	BA	SOCIAL SCIENCES
4	SOCIOLOGY	BA	SOCIAL SCIENCES
5	HISTORY	BA	SOCIAL SCIENCES
6	MATHEMATICS	B.Sc	SCIENCE
7	CHEMISTRY	B.Sc	SCIENCE
8	PHYSICS	B.Sc	SCIENCE
9	BOTANY	B.Sc	SCIENCE
10	STATISTICS	B.Sc	SCIENCE
11	ZOOLOGY	B.Sc	SCIENCE
12	COMMERCE	B.Com	COMMERCE
	(SPECIALISATION -		
13	FINANCE AND TAXATION) – MODEL - I COMMERCE -	B.Com	COMMERCE
15		D.COIII	COMIMERCE
	(SPECIALISATION – TAXATION)		
	MODEL – III (SELF FINANCING)		
14	BUSINESS ACCOUNTING AND	B.Voc	COMMERCE
	TAXATION		
15	DATA ANALYTICS AND MACHINE LEARNING	B. Voc	SCIENCE

LIST OF UNDERGRADUATE PROGRAMMES IN MAR ATHANASIUS COLLEGE (AUTONOMOUS), KOTHAMANGALAM

MAR ATHANASIUS COLLEGE (AUTONOMOUS) KOTHAMANGALAM, KERALA - 686666

REGULATIONS OF THE UNDERGRADUATE PROGRAMMES

UNDER CHOICE BASED CREDIT SYSTEM

(MAC- UG-CBCS 2021)

(2021 Admission onwards)

PREAMBLE

Education prepares a man to live with dignity and liberty. The ultimate aim of education is to deepen man's understanding of the universe and of himself-in body, mind and spirit -and to disseminate this understanding throughout society and to apply it in the service of mankind. This aim is accomplished when quality is ensured in the process of learning. Ever since Independence there has been several attempts on the part of Central and State Governments, University Grants Commission, AICTE and similar regulatory bodies as well as universities and colleges to improve the quality of instruction offered. However, because of heavy demand for access and consequent expansion of colleges and universities together with constraints on resources, standards of education could not cope with expansion. The affiliating system, which played a useful role in managing access in the past, occupied disproportionate time on administration of the system and undermined the capacities of universities and colleges to work towards research and development. Even curricular reform took a back seat in many universities. While there is no alternative in the present context to the system of affiliation, there is a felt need to seek fresh strategies for innovation and experimentation in the entire range of higher education activities at the institutional level. In this scenario, Government of India by Resolution dated 14 July 1964 appointed the Education Commission to advise Government on the national pattern of education and policies for the development of education at all stages and in all aspects. The Education Commission (1964 – 66) recommended "Autonomy" to Universities and colleges as instrumental in achieving and promoting academic excellence in higher education (Chapter XIII). In

consonance with this recommendation, the University Grants Commission prepared Guidelines for Autonomy (Annexure II)during XI th plan and the same has been revised subsequently during XIIth plan. In the context of UGC Guidelines, the Committee set up by the Kerala State Higher Education Council in December 2012 to recommend criteria for selection and steps for operationalization of "Autonomous Colleges" in Kerala, deliberated on the subject extensively. Accordingly, the 13th Kerala State Legislative Assembly as per the "the University Laws (Third Amendment) Bill, 2014 resolved to provide Autonomy to colleges and Universities in Kerala. Mar Athanasius College, Kothamangalam, in its pursuit of academic excellence, was accorded Autonomous Status as per the Letter No. F.22 – 1/2016 (AC), dated 9th March, 2016. Following the attainment of autonomous status, the expert committee constituted by the Principal has undertaken the task of designing a draft Regulations and Guidelines of all Undergraduate Programmes in the institution in 2016. During the academic year 2016-17(For the 2016 admission) the then prevailing M. G. University regulations was accepted by the institution without any change. In the academic year 2017 the institution prepared UG regulations after making necessary modifications. The total credit, internal assessment, evaluation of answer sheets, Question paper pattern and conduct of examination were strictly adherent to the parent university regulations. The modified regulation came in to force in academic year 2018(with effect 2018 admission onwards) and the same regulation continued until 2020-21. In due course as per the recommendations of the academic council held on 19.06.2020, the 2018 UG regulations has been hitherto, modified by incorporating the modifications put forward by M.G. University as per U.O No. 1417/AC A9/2020 MGU Dated10.03.2020. The framework of the Common Guidelines and regulations are presented in the ensuing pages.

1. TITLE

 These regulations shall be called "REGULATIONS FOR UNDERGRADUATE (UG) PROGRAMMES UNDER CHOICE BASED CREDIT SYSTEM, 2021 (MAC- UG-CBCS 21)" of Mar Athanasius College (Autonomous), Kothamangalam.

2. SCOPE

2.1 Applicable to all Undergraduate Programmes conducted by Mar Athanasius College (Autonomous), Kothamangalam with effect from 2021-22 admissions.

2.2 Medium of instruction is English except in the case of language courses other than English unless otherwise stated therein.

3. DEFINITIONS

- 3.1. *'Academic Week'* is a unit of five working days in which distribution of work is organized from Day One to Day Five, with five contact hours of one hour duration on each day.
- 3.2 '*Semester*' means a term consisting of a minimum of 90 working days, inclusive of tutorials, examination days and other academic activities, within a period of six months.
- 3.3 *'Programme'* means a three year programme of study with examinations spread over six semesters. The successful completion of the programme leads to the award of a Bachelor Degree.
- 3.4 'Course' means a portion of a subject, which will be taught and evaluated in a semester (similar to a paper under Annual scheme). Each Course is to be designed under lectures / tutorials / laboratory / fieldwork / seminar/ project / practical training / assignments and evaluation etc., to meet effective teaching and learning needs.
- 3.5. *Common Course I'* means a course that comes under the category of courses for English.
- 3.6 *Common Course II*' means additional language (Malayalam or Hindi).
- 3.7. *'Core Course'* means a course in the subject of specialization within an Under Graduate Programme.It includes a course on environmental studies and human rights.
- 3.8. *Complementary Course*' means a course which would enrich the study of core courses.
- 3.9. *'Choice Based Course'* means a course that enables the students to familiarise the advanced areas of Core Course.
- 3.10. *'Open course'* means an optional course which the student is free to take at his/her will. Open Course shall be a non-major elective course offered by the Departments other than parent Department.
- 3.11 'Certificate Course / Diploma Course' means courses that permit an opportunity to the students for academic enrichment in an area other than the traditional programmes to which he/she is admitted. Such courses will lead the candidate toward entry level employment in a professional field. The duration and general frame of the courses are subject to the regulations prescribed by the UGC from time to time. Certificate/Diploma courses shall be conducted over and above regular working hours.

- 3.12. *'Credit'* is the numerical value assigned to a course according to the relative importance of the syllabus of the programme.
- 3.13. *'Grade'* means a letter symbol (e.g: A, B, C, etc.) that indicates the broad level of performance of a student in a course/ semester/programme.
- 3.14. *'Grade Point' (GP)* is the numerical indicator of the percentage of marks awarded to a student in a course.
- 3.15. **Institutional Average (IA)** means average marks secured (Internal + External) for a course at the college level
- 3.16. *'Credit Point (CP)*' of a course is the value obtained by multiplying the Grade Point (GP) by the Credit (C) of the course. CP=GP x C.
- 3.17. *'Cumulative Credit Point Average (CCPA)'* is the value obtained by dividing the sum of credit points in all the courses taken by the student for the entire programme by the total number of credits.
- 3.18. 'Department' means any Teaching Department in the College.
- 3.19. '*Parent Department*' means the department which offers core courses within an Under Graduate Programme.
- 3.20. 'Department Council' means the body of all teachers of a department in the college.
- 3.21. *Department Co-ordinator*' means a teacher from the parent department nominated by the Department Council, who will advise the student in the academic matters.
- 3.22. *College Coordinator*' is a teacher nominated by the Principal to co-ordinate the continuous evaluation undertaken by various departments within the college.
- 3.23. '*Grace Marks*' means marks awarded to the candidates as per the orders issued by Mahatma Gandhi University, Kottayam, from time to time.
- 3.24. 'Skill Enhancement Programme' means Programme intended to assist the students to acquire additional practical skill which should be conducted over and above the regular working hours.
- 3.24. Words and expressions used and not defined in this regulation shall have the same meaning assigned to them in the Act and Statutes of the Mahatma Gandhi University.

4. ELIGIBILITY FOR ADMISSION AND RESERVATION OF SEATS

4.1 Eligibility and Norms for admission and reservation of seats for various Under Graduate Programmes shall be according to the rules framed by the Mahatma Gandhi University/State Government from time to time.

5. DURATION

- 5.1 The duration of UG programmes shall be *6 semesters*.
- 5.2 There shall be two semesters in an academic year. The ODD semester commences in Juneand on completion, the EVEN semester commences. There shall be two months' vacation during April and May in every academic year.
- 5.3 A student may be permitted to complete the Programme, on valid reasons, within a period of 12 continuous semesters from the date of commencement of the first semester of the programme.

6. REGISTRATION

- 6.1 The strength of students for each course shall remain as per existing regulations as approved by Mahatma Gandhi University, Kottayam.
- 6.2 The college shall send a list of students registered for each programme in each semester giving the details of courses registered to the University in the prescribed form within 45 days from the commencement of the Semester.
- 6.3 Those students who possess the required minimum attendance and progress during a semester and could not register for the semester examination are permitted to apply for Notional Registration to the examinations concerned, enabling them to get promoted to the next class.

7. SCHEME AND SYLLABI

- 7.1. The UG programmes shall include (a) Common courses I and II, (b) Core courses, (c) Complementary Courses, (d) Choice Based Course and(e) Open Course. Common course II is exempted in the case of B.Com Model III.
- 7.2. There shall be one Choice Based course (Elective Course) in the sixth semester. In the case of B.Com Programme there shall be an elective stream from third semesteronwards.
- 7.3 Credit Transfer and Accumulation System can be adopted in the programme. Transfer of Credit consists of acknowledging, recognizing and accepting credits by an institution for

programmes or courses completed at another institution. The Credit Transfer Scheme shall allow students pursuing a programme in one College to continue their education in another College without break. Credit transfer shall be permitted as per the University Rules.

- 7.4. A separate minimum of 30% marks each for internal and external (for both theory and practical) and an aggregate minimum of 35% are required to pass a course. For a pass in a programme, a separate minimum of **Grade D**is required for all the individual courses. If a candidate secures **F Grade** for any one of the courses offered in a Semester/Programme only **F Gradewill be awarded** for that Semester/Programme until he/she improves this to **D Grade** or above within the permitted period.
- 7.5. Students who complete the programme with "D" Grade under "REGULATIONS FOR UNDERGRADUATE (UG) PROGRAMMES UNDER CHOICE BASED CREDIT SYSTEM, 2021 MAC UG- -CBCS 2021" of Mar Athanasius College (Autonomous), Kothamangalam will have one betterment chance within 12 months, immediately after the publication of the result of the whole programme.
- 7.6 The UG Board of Studies concerned shall design all the courses offered in the UG programme. The Boards shall design new courses and modify or re-design existing courses to facilitate better exposure and training for the students.
- 7.7. The syllabus of a course shall include the title of the course, contact hours, the number of credits and reference materials.
- 7.8. Students discontinued from previous regulations CBCS 2018 of Mar Athanasius College (Autonomous), Kothamangalam can pursue their studies in the Mar Athanasius College (Autonomous) Kothamangalam under "Regulations for Under Graduate Programmes under Choice Based Credit System 2021"after obtaining readmission. These students have to complete the programme as per the Mar Athanasius College (Autonomous)"Regulations for Under Graduate Programmes under Choice Based Credit System 2021"after obtaining readmission. These students have to complete the programme as per the Mar Athanasius College (Autonomous)"Regulations for Under Graduate Programmes under Choice Based Credit System 2021 (MAC UG CBCS 2021)".

7.9. The practical examinations (external/internal) will be conducted only at the end of even semesters for all programmes. Special sanction shall be given for those programmes which are in need of conducting practical examinations at the end of odd semesters

8. PROGRAMME STRUCTURE

The structure of UG Programmes is as follows

Model I B.A/B.Sc.

a	Programme Duration	6 Semesters
b	Total Credits required for successful completion of the	120
	programme	
c	Credits required from common course I	22
d	Credits required from common course II	16
e	Credits required from Core Course and Complementary	79
	Course including Project	19
f	Credits required from Open course	3
g	Minimum attendance required	75%

Model I B Com

 I D C		
a	Programme Duration	6 Semesters
b	Total Credits required for successful completion of the programme	120
c	Credits required from common course I	14
d	Credits required from common course II	8
e	Credits required from Core Course and Complementary Course	95
f	Credits required from Open course	3
g	Minimum attendance required	75%

Model III B Com

a	Programme Duration	6 semesters
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b	Total Credits required for successful completion of the programme	120
с	Credits required from Common Course I	8
d	Credits required from Core + Complementary + Vocational courses including Project	109
E	Credits required from Open Course	3
G	Minimum attendance required	75%

9. EXAMINATIONS

9.1

The evaluation of each course shall contain two parts:

(i) Internal or In-Semester Assessment (ISA)

(ii) External or End-Semester Assessment (ESA)

The in-semester to end semester assessment ratio shall be 1:4.

Both Internal and External marks are to be rounded to the next integer.

9.2For all courses (theory & practical), grades are given on a **10- point scale**, based on the total percentage of marks (*ISA+ESA*) as given below:

Percentage of Marks	Grade	Grade Point (GP)
95 and above	Soutstanding	10
85 to below 95	A+Excellent	9
75 to below 85	A Very Good	8
65 to below 75	B+Good	7
55 to below 65	B Above average	6
45 to below 55	Csatisfactory	5
35 to below 45	Dpass	4
Below 35	F Failure	0
	AbAbsent	0

10. CREDIT POINT(CP)AND CREDIT POINT AVERAGE (CPA)

1. Credit Point (CP)

Credit Point (CP) of a paper is calculated using the following formula.

$$CP = C \times GP$$

Where:

C is the Credit and *GP* is the Grade point

2. Credit Point Average (CPA)

Credit Point Average (CPA) of a Course (Common Course I, Common Course II, complementary Course I, Complementary Course II, and Core Course) is calculated using the following formula.

CPA = TCP/TC

Where:

TCP is the Total Credit Point of course and TC is the Total Credit of that category of course

3. Semester Credit Point Average (SCPA)

Semester Credit Point Average (SCPA) of a Semester is calculated using the following formula.

SCPA = TCP/TC

Where:

TCP is the Total Credit Point of that semester and TC is the Total Credit of that semester

4. Cumulative Credit Point Average (CCPA)

Cumulative Credit Point Average (CCPA) is calculated using the following formula.

CCPA = TCP/TC

Where;

TCP is the Total Credit Point of thatProgramme and

TC is the Total Credit of that programme

Grades for the different semesters and overall programme are given based on the corresponding CPA as shown below:

СРА	Grade
9.5 and above	S Outstanding
8.5 to below 9.5	A ⁺ Excellent
7.5 to below 8.5	A Very Good
6.5 to below 7.5	B ⁺ Good
5.5 to below 6.5	B Above average
4.5 to below 5.5	CSatisfactory
4to below 4.5	Dpass
Below 4	F Failure

11. MARK DISTRIBUTION FOR EXTERNAL AND INTERNAL EVALUATION

The end semester examinations of all semesters shall be conducted by the college at the end of each semester. Internal evaluation is to be done by continuous assessment. For all courses without practical total marks of external examination is 80 and total marks of internal evaluation is 20. Marks distribution for external and internal assessments and the components for internal evaluation with their marks are shown below:

11.1 FOR ALL COURSES WITHOUT PRACTICAL

a) Marks of External Examination: 80

b) Marks of Internal Evaluation : 20

All the four components of the internal assessment are mandatory.

Components of Internal Evaluation of theory	Marks
Attendance	5
Assignment /Seminar/Viva	5
Test papers (2x5)	10
Total	20

11.2 FOR ALL COURSES WITH PRACTICAL

- a) Marks of External Examination :60
- b) Marks of Internal Evaluation :15

11.2.1 FOR THEORY

Components of In-Semester Evaluation of Theory	Marks
Attendance	5
Assignment /Seminar/Viva	2
Test papers (2x4)	8
Total	15

11.2.2 FOR PRACTICAL EXAMINATION

- a) External 40
- b) Internal 10

Components of In-Semester Evaluation of	Marks
Practical	
Attendance	2
Test papers (1x4)	4
Record*	4
Total	10

*Marks awarded for Record should be related to number of experiments recorded and duly signed by the teacher concerned in charge.

All three components of internal assessments are Mandatory.

11.3 PROJECT EVALUATION: (Maximum Marks 100)

All students are to do a project in the area of core course. This project can be done individually or in groups(not more than five students) for all subjects which may be carried out in or outside the campus. Special sanction shall be obtained from the Principal to those new generation programmes and programmes on performing arts where students have to take projects which involve larger groups. The projects are to be identified during the II semester of the programme with the help of the supervising teacher. The report of the project in duplicate is to be submitted to the department at the sixth semester and are to be produced before the examiners (Internal and External) appointed by the Controller of Examinations. External Project evaluation and Viva / Presentation is compulsory for all subjects and will be conducted at the end of the programme.

For Projects

a) Marks of External Evaluation :80

b) Marks of Internal Evaluation : 20

Components of External Evaluation of Project	Marks
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Dissertation (External)	50
Viva – Voce (External)	30
Total	80

*Marks for Dissertation may include study tour report if proposed in thesyllabus

*Components of Internal Evaluation of Project	Marks
Punctuality	5
Experimentation/Data collection	5
Knowledge	5
Report	5
Total	20

11.4 ATTENDANCE EVALUATION FOR ALL COURSES

(Theory/Practical)

Percentage of attendance	Marks
90 and above	5
85 - 89	4
80-84	3
76-79	2
75	1
Below 75	0

(Decimals are to be rounded to the next higher whole number)

12. ASSIGNMENTS

Assignments are to be done from first to fourth Semesters. At least one assignment should be done in each semester.

13. SEMINAR/VIVA VOCE

A student shall present a seminar in the Fifth semester for each course

and appear for Viva-voce in the sixth semester for each course.

14. INTERNAL ASSESSMENT TEST PAPERS

Two Test papers are to be conducted in each semester for each course. The evaluations of all components are to be published and are to be acknowledged by the candidates. All documents of internal assessments are to be kept in the college for one year and shall be made available for verification. The responsibility of evaluating the internal assessment is vested on the teacher (s), who teache the course.

14.1 GRIEVANCE REDRESSAL MECHANISM

Internal assessment shall not be used as a tool for personal or other type of vengeance. A student has every right to know, how the teacher arrived at the marks. In order to address the grievance of students, a three -level Grievance RedressalMechanism is envisaged. A student can approach the upper level only if grievance is not addressed at the lower level.

Level 1: At the level of the concerned Course Teacher

- Level2: Department Level: The Department cell chaired by the Head of the Department, Faculty Advisorandthe Course Teacher concerned as members.
- Level 3: College level: A committee with the Principal as Chairman, and HOD of concerned Department, Academic Coordinator, and two teachers of the College Grievance Cell as members.
- **14.2** Academic coordinator shall make arrangements for giving awareness of the internal evaluation components to students immediately after commencement of first semester.
- **14.3** The in-semester evaluation report in the prescribed format should reach theController of Examinations as per the academic calendar.
- **14.4** The evaluation of all components is to be published in the Department and is to be acknowledged by the candidates. All academic records of in-semester assessments are to be kept in the Department for three years and shall be made available for verification. The responsibility of evaluating the in-semester assessment is vested on the teacher(s), who teach the course.

15. EXTERNAL EXAMINATION

The end semester examination of all Programmes shall be conducted by the College at the end of each semester.

15.1 Students having a minimum of 75% average attendance for all the courses only can

register for the examination. A candidate having a shortage of attendance of 10 days in a semester subject to a maximum of 2 times during the whole period of the programme can apply for Condonation in prescribed form on genuine grounds. This Condonation shall not be counted for internal assessment. Condonation of shortage of attendance, if any, should be obtained at least 7 days before the commencement of the concerned semester examination.

It shall be the discretion of the Principal to consider such applications and condone the shortage on the merit of each case in consultation with the concerned Faculty Advisor and Head of the Department.

Unless the shortage of attendance is condoned, a candidate is not eligible to appear for the examination.

Benefit of attendance may be granted to students attending University/College union/Cocurricular activities by treating them as present for the days of absence, on production of participation/attendance certificates, within one week, from competent authorities and endorsed by the Head of the institution. This is limited to a maximum of 10 days per semester and this benefit shall be considered for internal assessment also.

Those students who are not eligible to attend the end semester examination due to shortage of attendance, even with Condonation, should take re-admission along with the next batch.

- **15.2** Those candidates who cannot appear for End Semester Examination or who have failed in the end semester examinations of Fifth and Sixth Semester shall be eligible to appear for supplementary examination by paying separate fees. For reappearance/ improvement, for other semesters the students can appear along with the next batch. Notionally registered candidates can also apply for the said supplementary examinations.
- **15.3** A student who registers his/her name for the end semester examination will be eligible for promotion to the next semester.
- **15.4** A student who has completed the entire curriculum requirement, but could not register for the Semester examination can register notionally, for getting eligibility for promotion to the next semester.
- **15.5** A candidate who has not secured minimum marks/credits in internal examinations can redo the same registering along with the End Semester examination for the same semester, subsequently. There shall be no improvement for internal evaluation.
- **15.6** Answer scripts of the external examination shall be made available to the students for scrutiny on request and revaluation/scrutiny of answer scripts shall be done as per the request of the candidate by paying fees.

16. PATTERN OF QUESTIONS

Questions shall be set to assess knowledge acquired, standard application of knowledge, application of knowledge in new situations, critical evaluation of knowledge and the ability to synthesize knowledge. The question setter shall ensure that questions covering all skills are set. He/she shall also submit a detailed scheme of evaluation along with the question paper. A question paper shall be a judicious mix of short answer type, short essay type

/problem solving type and long essay type questions.

Sl. No.	Pattern	Marks	Choice of questions	Total Marks				
1	Short answer/ Problem Type	2	10/12	20				
2	Short essay/ Problems	5	6/9	30				
3	Essay/Problem	15	2/4	30				
	Total							

Pattern of Questions for External Examination for Course without Practical

Pattern of Questions for End Semester Examination for Course with Practical

Sl. No.	Pattern	Marks	Choice of questions	Total Marks				
1	Short answer/ Problem Type	1	10/12	10				
2	Short essay/ Problems	5	6/9	30				
3	Essay/Problem	10	2/4	20				
	Total							

17. RANK CERTIFICATE

The institution publishes rank list of top 3 candidates for each programme after the publication of 6th semester results. Rank certificate shall be issued to the candidate who secure first position in the rank list. Candidates shall be ranked in the order of merit based on the CCPA scored by them. Grace marks awarded to the students should not be counted fixing the rank/position.Rank certificate shall be signed by the Principal and Controller of Examinations.

18. MARK CUM GRADE CARD

The College under its seal shall issue to the students a MARK CUM GRADE CARD on completion of each semester, which shall contain the following information:

- (a) Name of the University
- (b) Name of the College
- (c) Title & Model of the Under-Graduate Programme
- (d) Name of the Semester
- (e) Name and Register Number of the student
- (f) Code, Title, Credits and Maximum Marks (Internal, External and Total) of each course opted in the semester.
- (g) Internal, External and Total Marks awarded, Grade, Grade point and Credit point in each course opted in the semester
- (h) Institutional average of the Internal Exam and Average of the External Exam in each course.
- (i) The total credits, total marks (Maximum and Awarded) and total credit points in the semester
- (j) Semester Credit Point Average (SCPA) and corresponding Grade.
- (k) Cumulative Credit Point Average (CCPA), CPA corresponding to Common courses I and II, Core Course, Complementary Course and Open Course.
- (m) The final Mark cum Grade Card issued at the end of the final semester shall contain the details of all courses taken during the final semester examination and shall include the final grade(SCPA) scored by the candidate from 1st to 5th semesters, and the overall grade for the total programme.

19. There shall be 2 level monitoring committees for the successful conduct of the scheme. They are:

- 1. Department Level Monitoring Committee (DLMC), comprising HOD and two senior most teachers as members.
- College Level Monitoring Committee (CLMC), comprising Principal, College Council secretary and A.O/Superintendent as members.

20. SKILL ENHANCEMENT PROGRAMME

In addition to the requirement prescribed for the award of Bachelor degree, each student shall

participate in the Skill Enhancement Programme (SEP) conducted by each department for a total duration of 40 hours spread over Semester I to Semester VI of all Programmes. SEP is intended to train the students and to inculcate extra skills that enable them to be competent in academic and non-academic matters equally. Separate certificate shall be issued by the institution to the candidate on successful completion of the programme. SEP shall be conducted over and above the regular working hours of each programme.

21. CERTIFICATE/DIPLOMA COURSES: Certificate/Diploma courses such as basics of accounting, animation, photography, garment designing, etc. may be conducted for all Programmes as per the discretion of the Board of Studies of the concerned department. The Board of Studies should prepare the curriculum and Syllabi of Certificate/Diploma courses including contact hours and reference materials. Separate certificate will be issued to the candidate on successful completion of the course. An extra Credit of 2 will be awarded to all the candidates on successful completion of the certificate courses and same shall be inscribed in the cumulative grade card and the degree certificate of each candidate.

21. A FACTORY VISIT / FIELD WORK/VISIT TO A REPUTED RESEARCH INSTITUTE/ STUDENT INTERACTION WITH RENOWNED ACADEMICIANS may be conducted for all Programmes.

22. TRANSITORY PROVISION

Notwithstanding anything contained in these regulations, the Principal shall, for a period of one year from the date of coming into force of these regulations, have the power to provide by order that these regulations shall be applied to any Programme with such modifications as may be necessary from time to time.

Annexure I – Model Mark cum Grade Card

Mar Athanasius College(Autonomous) Kothamangalam

Kothamangalam, College P.O. Kothamangalam.

Section:

Student ID:

Date:

MARK CUM GRADE CARD

:

:

:

:

Name of candidate

Name of College

Permanent Register Number (PRN) :

Degree:

Name of the Programme Name of Examination

Date of publication of result

:First Semester Exam Month & Year

Course	Course Title		Marks	5					S				
Code			Extern	nal	Inte	ernal	Tota	.1	nark				
		Credit (C)	Awarded (E)	Maximum	Awarded (E+i)	Maximum	Awarded (I)	Maximum	Percentage of total marks	Grade awarded (G)	Grade point (GP)	Credit point (CxGP)	Result
	Common Course I												
	Common Course II												
	Core Course Complementary												
	Course I Complementary												
	Course II/ Vocational Course												
	Total												
	Total credit points (TCP)												
	Total credit (TC)												
	SCPA:												
	Grade:												

Annexure II Model Mark cum Grade Card (VI Semester)

Mar Athanasius College (Autonomous) Kothamangalam Kothamangalam College P.O. Kothamangalam.

Section:
Student ID:
Date:

MARK CUM GRADE CARD

Nan	ne of candidate	:											
Nan	ne of College		:										
Perr	Permanent Register Number (PRN)			Degree:									
Nan	ne of the Programme		:										
Nan	ne of Examination		:Six	th Ser	mest	er Exan	n Mon	th &	Year				
Date	e of publication of result	:	-										
Course	Course Title		Marks	5					κs				
Code			F (1	τ.	1	T (1	ıarl				
			Extern		Inte	ernal	Tota	.1	ul n	(f		(H)	
					+i)				of total marks	awarded (G)	point (GP)	Credit point (CxGP)	
		Ð	Awarded (E)	ш	Awarded (E+i)	ш	(I) p	m	Percentage (ward	oint	oint	
		Credit (C)	rde	Maximum	rde	Maximum	Awarded	Maximum	ente	e a	e p	it p	lt
		red	Wal	axi	waj	axi	wai	axi	erce	Grade	Grade	red	Result
		Ü	Α	Σ	A	Μ	A	Μ	Pe	Ð	Ð	C	Ř
	Core 9												
	Core 10												
	Core 11												
	Core 12												
	Choice Based Course Project												
	SCPA												
	Grade												

		Credit	СРА	Grade	Month & Year	Result
Seme	ester I					
Seme	ester II					
Seme	ester III					
Seme	ester IV					
Seme	ester V					
Seme	ester VI					

Common Course I Common Course II Complementary Course I Complementary Course II Core Course Open Course			
Overall programme CCPA:			

Annexure III

Reverse side of the Mark cum Grade Card

(COMMON TO ALL SEMESTERS)

Description of the Evaluation Process

Grade and Grade Point

The Evaluation of each Course comprises of Internal and External Components in the ratio 1:4 for all Courses.

Grades and Grade Points are given on a 10-point Scale based on the percentage of Total Marks (Internal + External) as given in Table 1.

(Decimals are to be rounded to the next whole number)

Credit point and Credit point average. Grades for the different Semesters and overall Programme are given based on the corresponding CPA, as shown in Table I.

Percentage of Marks	Grade	Grade Point (GP)
95 and above	S Outstanding	10
85 to below 95	A+ Excellent	9
75 to below 85	A Very Good	8
65 to below 75	B+ Good	7
55 to below 65	B Above average	6
45 to below 55	C Satisfactory	5
35 to below 45	D Pass	4
Below 35	F Failure	0
	Ab Absent	0

Table 1

Credit point (CP) of a paper is calculated using the formula $CP = C \times G P$, where C is the Credit; GP is the Grade Point.

Credit Point Average (CPA) of a Course/ Semester or Programme (cumulative) etc. iscalculated using the formula CPA =TCP/TC; where TCP is the Total Credit Point; TC is the Total Credit. For converting SCPA into Percentage, multiply secured SCPA by 10 (SCPA x 10) For converting CCPA into percentage, multiply secured CCPA by 10 (CCPA x 10)

СРА	GRADE
Equal to 9.5 and above	S Outstanding
Equal to 8.5 and < 9.5	A+ Excellent
Equal to 7.5 and < 8.5	A Very Good
Equal to 6.5 and < 7.5	B+ Good
Equal to 5.5 and < 6.5	B Above Average
Equal to 4.5 and < 5.5	C Satisfactory
Equal to 4 and < 4.5	D Pass
Below 4	F Failure

Note: A separate minimum of **30%** marks each for internal and external (for both theory andpractical) and aggregate minimum of **35%** are required for a pass for a course. For a pass in a programme, a separate minimum of **Grade D** is required for all the individual courses. If a candidate secures **F Grade** for any one of the courses offered in a Semester/Programme only **F grade** will be awarded for that Semester/Programme until he/she improves this to **D grade** or above within the permitted period.

ELIGIBILITY FOR ADMISSION

Programme with Core Subject	Eligibility	Number of Seats
B.Com Model I- Finance and Taxation MACUGCFIN1001	Pass in plus two/equivalent exam recognized by Mahatma Gandhi University with Book-Keeping and Accountancy and any two of the following subjects, viz., (1) Commerce (2) Commercial Correspondence and Commercial Geography (3) Economics (4) Life Insurance with Salesmanship (5) Banking with Secretarial Practice (6) Business Studies (7) Mathematics (8) Computer Science/ Computer applications (9) Informatics Practice& Management, (10) Informatics Practice , (11) Management, (12) Accountancy as optional under Part III of the Examination.	50
	OR Pass in plus two or equivalent examination recognized by Mahatma Gandhi University with other subjects under Part III optional subjects provided they have secured 45% of the aggregate marks. For SC/ST applicants and applicants of Lakshadweep, only a pass minimum is required and for SEBC and OEC applicants 3% and 5% relaxation of marks respectively are	

allowed

Candidates can be admitted only if their qualifying examinations have been recognized by Mahatma Gandhi University, Kottayam for admissions to UG Programmes under the University. No candidate shall be admitted to the degree programme unless he or she possesses the qualifications and the minimum requirements thereof.

If an applicant for admission is found to have indulged in ragging in the past or if it is noticed later that he/she had indulged in ragging, admissions shall be denied or he/she shall be expelled from the college

SCHEME AND STRUCTURE OF B.COM.PROGRAMME

B. Com Degree Programme Model-I Course Structure

SEMESTER	COURSE	COURSE	COURSE	HRS/WEEK	CREDIT
	CATEGORY	CODE	TITLE		
Ι	Common	UG21EN1CC01	Fine Tune Your	5	4
	Course		English		
Ι		UG21ML1CC02	കഥയും		
	Common		കവിതയും		_
	Course		, i i i i i i i i i i i i i i i i i i i	4	4
		UG21HN1CC02	Prose and Mass		
			Media		
Ι			Dimensions and	3	2
		UG21CO1CR01	Methodology of		
	Core Course 1		Business Studies		
Ι	Core Course 2	UG21CO1CR02	Financial	5	4
		00210010102	Accounting - I		
			Corporate	4	3
Ι	Core Course 3	UG21CO1CR03	Regulations and		
			Administration		_
Ι	Complementary	UG21CO1CM01	Banking and	4	3
**	Course 1		Insurance	-	
II	Common	UG21EN2CC01	Issues That	5	4
**	Course		Matter		
II	Common	UG21ML2CC02	ആത്മകഥ,		
	Course	UG21HN2CC02	ലേഖനം	4	4
		UG2THN2CC02		4	4
			Poetry,		
			Commercial		
			Correspondence		
			and Translation		
II	Core Course 4	UG21CO2CR01	Financial	5	4
			Accounting - II		2
II	Core Course 5	LIGOLGOOGDOO	Business	4	3
		UG21CO2CR02	Regulatory		
II	Cana Cana (Framework	2	2
II	Core Course 6	UG21CO2CR03	Business	3	3
II			Management Principles of	4	3
II	Complementary	UG21CO2CM01	Principles of Business	4	3
	Complementary Course 2		Decisions		
III	Course 2 Common		Gems of	3	3
111	Course	UG21EN3CC02	Imagination	5	5
		I	magmation		

III	Core Course 7	UG21CO3CR01	Corporate Accounts - I	5	4
III	Core Course 8	UG21CO3CR02	Quantitative Techniques for Business - I	5	4
III	Core Course 9	UG21CO3CR03	Financial Markets and Operations	4	3
III	Core Course 10	UG21CO3CR04	Marketing Management	3	3
III	Optional Core 1	UG21CO3CO01	Goods and Services Tax	5	4
IV	Common Course	UG21EN4CC02	Revisiting the Classics	3	3
SEMESTER	COURSE CATEGORY	COURSE CODE	COURSE TITLE	HRS/WEEK	CREDIT
IV	Core 11	UG21CO4CR01	Corporate Accounts II	6	4
IV	Core 12	UG21CO4CR02	Quantitative Techniques for Business II	6	4
IV	Core 13	UG21CO4CR03	Entrepreneurship Development and Project Management	5	4
IV	Optional Core 2	UG21CO4CO01	Financial Services	5	4
V	Core 14	UG21CO5CR01	Cost Accounting - I	6	4
V	Core 15	UG21CO5CR02	Environment Management and Human Rights	5	4
V	Core 16	UG21CO5CR03	Financial Management	5	4
V	Optional Core 3	UG21CO5CO01	Income Tax - I	5	4
V	Open Course	UG21CO5OC01	Fundamentals of Accounting	4	3
V	Open Course	UG21CO5OC02	Business Ethics	4	3
V	Open Course	UG21CO5OC03	Insurance and Risk Management	4	3
V	Open Course	UG21CO5OC04	Capital Market and Investment Management	4	3

V	Open Course	UG21CO5OC05	Financial Investment	4	3
VI	Core 17	UG21CO6CR01	Cost Accounting - II	6	4
VI	Core 18	UG21CO6CR02	Auditing and Assurance	5	4
VI	Core 19	UG21CO6CR03	Management Accounting	5	4
VI	Core 20	UG21CO6CR04	Advertisement and Sales Management	4	3
VI	Optional Core 4	UG21CO6CO01	Income Tax – II	5	4
VI	Project and Viva	UG21CO6PV	Project and Viva		1
			TOTAL CREDITS		120

Common Courses

Sl No	Course Name	Credit	Hours per week
1	Language- English-I	4	5
2	Second Language-I	4	4
3	Language- English-II	4	5
4	Second Language-II	4	4
5	Language- English- III	3	3
6	Language- English -IV	3	3
	TOTAL – Common Course 1 – 14 credits and Common Course 2- 8 credits	22	-

Complementary Courses

Sl No	Course Name	Credit	Hours per week
1	Banking and Insurance	3	4
2	Principles of Business Decisions	3	4
	TOTAL	6	

Core Courses

Sl No	Course Name	Credit	Hours per week
1	Dimensions and Methodology of Business Studies	2	3
2	Financial Accounting I	4	5
3	Corporate Regulations and Administration	3	4
4	Financial Accounting II	4	5
5	Business Regulatory Framework	3	4
6	Business Management	3	3
7	Corporate Accounts I	4	5
8	Quantitative Techniques for Business- 1	4	5
9	Financial Markets and Operations	3	4
10	Marketing Management	3	3
11	Optional – 1-Goods and Services Tax	4	5
12	Corporate Accounts II	4	6
13	Quantitative Techniques for Business- II	4	6
14	Entrepreneurship Development and Project Management	4	5
15	Optional - 2 – Financial Services	4	5
16	Cost Accounting - 1	4	6
17	Environment Management and Human Rights	4	5
18	Financial Management	4	5
19	Optional – 3- Income Tax 1	4	5
20	Cost Accounting – 2	4	6
21	Advertisement and Sales Management	3	4
22	Auditing and Assurance	4	5
23	Management Accounting	4	5
24	Optional – 4 – Income Tax II	4	5
25	Project and Viva	1	-
	TOTAL	89	

OPTIONAL COURSES

Sl No	SI No Course Name		Hours per week			
	FINANCE AND TAXATION					
1	Goods and Services Tax	4	5			
2	Financial Services	4	5			

3	Income Tax- I	4	5
4	Income Tax – II	4	5

OPEN COURSE

Sl No	Course Name	Credit	Hours per week
1	Fundamentals of Accounting	3	4

B.COM DEGREE PROGRAMME MODEL III COURSE STRUCTURE

Sl No	Course Name	Credit	Hours per week
1	Language- English-I	4	5
2	Language- English-II	4	5
	TOTAL	8	

Common Courses

Complementary Courses

Sl No	Course Name	Course Name Credit	
1	Business Communication and MIS	4	4
2	Banking and Insurance	3	4
3	Business Environment	4	4
4	Principles of Business Decisions	3	4

5	Business Ethics and Corporate Social Responsibility	3	3
6	E-Commerce	3	4
7	Income Tax Assessment & Planning	4	5
	TOTAL	28	

Sl No	Course Name	Credit	Hours per week
1	Dimensions and Methodology of Business Studies	2	3
2	Financial Accounting I	4	5
3	Corporate Regulations and Administration	3	4
4	Financial Accounting II	4	5
5	Business Regulatory Framework	3	4
6	Business Management	3	3
7	Corporate Accounts I	4	5
8	Quantitative Techniques for Business- 1	4	5
9	Financial Markets and Operations	3	4

Core Courses

10	Marketing Management	3	3		
11	Optional – 1 -Goods and Services Tax	4 5			
12	Corporate Accounts II	4 6			
13	Quantitative Techniques for Business- II	4 6			
14	Entrepreneurship Development and Project Management	4	5		
15	Optional - 2 – Financial Services	4	5		
16	Cost Accounting – 1	4	6		
17	Environment Management and Human Rights	4	5		
18	Financial Management	4	5		
19	Optional – 3 – Income Tax 1	4	5		
20	Cost Accounting – 2	4	6		
2I	Auditing and Assurance	3	4		
22	Management Accounting	4	5		
23	Optional – 4 – Income Tax 2	4	5		
24	Project and Viva	1	-		
	TOTAL	85			

Optional Courses

Sl No	Credit Course Name		Hours per week
1	Goods and Services Tax	4	5
2	Financial Services	4	5
3	Income Tax- I	4	5
4	Income Tax -II	4	5

Semester-wise details B.Com Model 1

Semester-1

Sl No	Course Code	Course Name	Credit	Hours per week
1	UG21EN1CC01	Language- English-I -Fine Tune Your English	4	5
2	UG21ML1CC02/ UG21HN1CC02	Second Language-I	4	4
3	UG21CO1CR01	Dimensions and Methodology of Business Studies	2	3
4	UG21CO1CR02	Financial Accounting I	4	5
5	UG21CO1CR03	Corporate Regulations and Administration	3	4
6	UG21CO1CM01	Banking and Insurance	3	4
		TOTAL	20	25

Semester- 2

Sl No	Course Code	Course Name	Credit	Hours per week
1	UG21EN2CC01	Language- English-I	4	5
2	UG21ML2CC02/ UG2IHN2CC02	Second Language-I	4	4
3	UG21CO2CR01	Financial Accounting II	4	5
4	UG21CO2CR02	Business Regulatory Framework	3	4
5	UG21CO2CR03	Business Management	3	3
6	UG21CO2CM01	Principles of Business Decisions	3	4
		TOTAL	21	25

Sl No	Course Code	Course Name	Credit	Hours per week
1		Language- English-I	3	3
2	UG21CO3CR01	Corporate Accounts I	4	5
3	UG21CO3CR02	Quantitative Techniques for Business- 1	4	5
4	UG21CO3CR03	Financial Markets and Operations	3	4
5	UG21CO3CR04	Marketing Management	3	3

6		Optional – 1		
	UG21CO3OC11	Goods and Services Tax	4	5
		TOTAL	21	25

Sl No	Course Code	Course Name	Credit	Hours per week
1		Language- English-I	3	3
2	UG21CO4CR01	Corporate Accounts II	4	6
3	UG21CO4CR02	Quantitative Techniques for Business- II	4	6
4	UG21CO4CR03	Entrepreneurship Development and Project Management	4	5
5		Optional - 2 -		
	UG21CO4OCO01	Financial Services	4	5
		TOTAL	19	25

Semester- 5

Sl No	Course Code	Course Name	Credit	Hours per week
1	UG21CO5CR01	Cost Accounting - 1	4	6
2	UG21CO5CR02	Environment Management and Human Rights	4	5
3	UG21CO5CR03	Financial Management	4	5
4		Optional – 3		
	UG21CO5CO01	Income Tax- I	4	5
5	UG21CO5OC01	Open Course- Fundamentals of Accounting	3	4
		TOTAL	19	25

Sl No	Course Code	Course Name	Credit	Hours per week
1	UG21CO6CR01	Cost Accounting - II	4	6
2	UG21CO6CR02	Auditing and Assurance	4	5

3	UG21CO6CR03	Management Accounting	4	5
4	UG21CO6CR04	Advertisement and Sales Management	3	4
5		Optional - 4		
	UG21CO6OC11	Income Tax- II	4	5
6	UG21CO6PV	Project and Viva	1	-
		TOTAL	20	25

Mar Athanasius College (Autonomous), Kothamangalam

Semester-wise details

Model III

Semester-1

GLN	Course			Hours
Sl No	Code	Course Name	Credit	Per
				week
1		Language- English-I	4	5
2	UG21CO1CM12	Business Communication and Management Information System	4	4
3	UG21CO1CR01	Dimensions and Methodology of Business Studies	2	3
4	UG21CO1CR02	Financial Accounting I	4	5
5	UG21CO1CR03	Corporate Regulations and Administration	3	4
6	UG21CO1CM01	Banking and Insurance	3	4
		TOTAL	20	25

	Course			Hours
Sl No		Course Name	Credit	Per

	Code			
				Week
1		Language- English-I	4	5
2	UG21CO2CM12	Business Environment	4	4
3	UG21CO2CR01	Financial Accounting II	4	5
4	UG21CO2CR02	Business regulatory framework	3	4
5	UG21CO2CR03	Business management	3	3
6	UG21CO2CM01	Principles of business decisions	3	4
		Total	21	25

Sl No	Course	Course Name	Credit	Hours Per week
	Code			
		Business Ethics and Corporate Social Responsibility		
1	UG21CO3CM11	1 5	3	3
2	UG21CO3CR01	Corporate Accounts I	4	5
3	UG21CO3CR02	Quantitative Techniques for Business- 1	4	5
4	UG21CO3CR03	Financial Markets and Operations	3	4

5	UG21CO3CR04	Marketing Management	3	3
6		Optional – 1		
	UG21CO3OC11	Goods and Services Tax	4	5
		TOTAL		
			21	25

SI	Course			Hours
No	Code	Course Name	Credit	per
				week
1	UG21CO4CM11	E- Commerce	3	4
2	UG21CO4CR01	Corporate Accounts II	4	6
3	UG21CO4CR02	Quantitative Techniques for Business- II	4	6
4	UG21CO4CR03	Entrepreneurship Development and Project Management	4	4
		Optional - 2 -		
5	UG21CO4OC11	Financial Services	4	5

	TOTAL	19	25
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SI	Course			Hours
~ -		Course Name	Credit	per
No	Code			
				week
1	UG21CO5CR01	Cost Accounting I	4	6
2	UG21CO5CR02	Environment Management and human rights	4	5
3	UG21CO5CR03	Financial Management		5
		Optional 3		
4	UG21CO5OC11	Income Tax I	4	5
		Open course		
5		Applied Statistics		
			3	4

	TOTAL	19	25
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Sl No	Sl No Course Code Course Name		Credit	Hours per week
1	UG21CO6CR01	Cost Accounting – 2	4	6
2	UG21CO6CR02	Auditing and Assurance	3	4
3	UG21CO6CM11	Income Tax – Assessment and Planning	4	5
4	UG21CO6CR03	Management Accounting	4	5
5		Optional – 4		
	UG21CO6OC11	Income Tax - 2	4	5
6	UG21CO6PV-T	Project and Viva	1	-
		TOTAL	20	25

Mar Athanasius College (Autonomous), Kothamangalam

PROGRAMME AND PROGRAMME SPECIFIC OUTCOME

UNDER GRADUATEPROGRAMME OUTCOME

PO No.	Upon completion of undergraduate programme, the students will be able
	to:
PO-1	Apply and innovate
PO-2	Achieve a desire for higher learning
PO-3	Work as a team with enhanced communication and coordination skills
PO-4	Attain skills for employment and entrepreneurship
PO-5	Acquire awareness on socio-cultural and environmental issues
PO-6	Develop a sense of ethics, self-discipline and sustainability

B.Com PROGRAMME

PROGRAMME SPECIFIC OUTCOMES (PSO)

PSO No.	Upon completion of B.Com programme, the students will be able	PO No.		
	to:			
PSO-1	Develop a broad understanding and practical exposure of various			
	specializations under the discipline of Commerce			
PSO-2	Acquire relevant financial accounting and financial management			
	skills that combine both theoretical and practical knowledge to			
	make them industry ready			
PSO-3	Attain essential leadership and managerial skills that enable			
1500	students to evolve as good team players in the workplace			
PSO-4	Promote critical thinking and problem solving ability that makes			
	students competitive in analyzing and interpreting quantitative and qualitative data			
PSO-5	Demonstrate writing, speaking, reading and listening competence			
	in two languages			
PSO-6	Acquire awareness on environmental issues and human rights.			
PSO-7				
	Inspire students to become entrepreneurs and make them			
	responsible towards the society			

DETAILED SYLLABUS OF B.COM COURSE

Semeste	r Course	TITLE OF THE COURSE-	Total Hrs:54	Credits:2
I		DIMENSIONS AND METHODOLOGY OF BUSINESS STUDIES	Hrs/Week:3	cicuitsiz

Core Course -1: DIMENSIONS AND METHODOLOGY OF BUSINESS STUDIES Instructional Hours: 54 Credit: 2

Objectives

- To understand business and its role in society
- To have an understanding of Business ethics and CSR
- To comprehend the business environment and various dimensions
- To familiarise Technology integration in business
- To introduce the importance and fundamentals of business research

Module I - **Business and Environment** Business- Functions - Scope - Significance of business - Objectives of business - Business and development - Forms of business organisations- Stake holders of business-Business Environment – Definition - Features- Importance - Components of business environment-Internal environment and external environment - Micro environment and macro environment-Global business environment(**10 Hours**)

Module 2- Business in India- Stages and developments of business in the Indian economy since independence -Role of public, private, co-operative sectors - Liberalisation, Privatisation and Globalization –Disinvestment – Outsourcing –Recent economic initiatives - Niti Ayog - Make in India initiative (**10 Hours**)

Module 3-Technology integration in business- E Commerce- Meaning- Functions - Operation of Ecommerce - Types of E-Commerce -B2C-B2B-C2C- C2B- B2E- B2G- P2P- E-Commerce and E-Business – M-Commerce- Meaning- Advantages- Challenges – E-Payment systems (brief study) Debit/Credit card payment, Net banking, Digital wallet, e-cheque, e-cash – Payment gateway. (**14 Hours)**

Module 4-Business Ethics – Importance - Principles of business ethics - Factors influencing Business Ethics - Arguments in favour and against business ethics - Social responsibility of business – objectives and principles - Arguments in favour and against social responsibility. Corporate Governance – Meaning and importance – Objectives – Principles(**10 Hours**)

Module 5-Business Research – Research- Meaning and Definition- Importance of research- Quantitative and qualitative approach to research-Inductive and deductive reasoning- Major Types of Research (Pure-

Applied - Exploratory- Descriptive- Empirical- Analytical) - Business Research- Elements of Business Research-Management Research - Objectives- Research Methods vs Research Methodology – Research Process(brief outline only) – Research report (10 Hours)

Suggested Readings

- 1. keith Davis and William C .Frederick: Business and Society Management, Public Policy, Ethics.
- 2. Peter F. Drucker: Management Tasks, Responsibilities, Practices.
- 3. Peter F Drucker: The Practice of Management.
- 4. P.T.Joseph, S.J, E-Commerce: An Indian Perspective , Prentice Hall of India
- 5. Kamalesh K Bajaj and Debjani Nag: E-Commerce, the Cutting Edge of Business:, Tata McGraw Hill.
- 6. Schneider: E-Commerce:, Thomson Publication
- 7. CSV Murthy, Business Ethics, Himalaya Publishing House, Mumbai
- 8. C R Kothari Research Methodology, New Age Publishers
- 9. O R Krishnaswamy: Research Methodology- Himalaya Publications

10.N V Badi and R.V. Badi: Business Ethics: Vrinda Publications

11. Cherunilam, Fransis, Business environment, Himalaya Publishing House, Mumbai.

12. Fernando, A, C,. Business Environment, Pearson, New Delhi

13 Francis, Ronald & Mishra, Muktha, Business Ethics: An Indian Perspective, *Tata McGraw Hill Pvt Ltd, New Delhi*

14 Sharma, J.P., Corporate Governance, Business Ethics, and CSR, Ane Books Pvt Ltd, New Delhi.

15. Ghosh, B.N., Business Ethics and Corporate Governance, Tata McGraw Hill Pvt Ltd, Delhi

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTON PAPER PATTERN

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Develop awareness about business and business environment.	K1	PSO-7
2	Understand business and its role in society.	K2	PSO-7

3	Follow Business ethics and CSR.	К3	PSO-7
4	Apply technology integration in business.	К3	PSO-7
5	Analyse the developments of business in the	K4	PSO-7
	Indian economy since independence.		
6	Introduce the concept of research and	K4	PSO-7
	structure of research report.		
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applyin	ng; K4-Analyzing; K5-Evaluating;K6-Ci	eating.

Learning Pedagogy

Chalk and talk, Multimedia projection, Group discussion, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

			Total Hrs:90	
Semester I	Code: UG21CO1CR02	TITLE OF THE COURSE- FINANCIAL ACCOUNTING- I	Hrs/Week:5	Credits: 4

Core Course -2: FINANCIAL ACCOUNTING-I

Instructional Hours: 90 Credit: 4

Objective: To equip the students with the skill of preparing accounts and financial statements of various types of business units other than corporate undertakings

Module – I-Preparation of Financial Statements –Conceptual framework- Accounting Principles -Accounting Concepts - Accounting Conventions- - Capital and Revenue Expenditure - Capital and Revenue Receipts-Capital and Revenue Losses - Deferred Revenue Expenditure–Accounting Standards-Objectives -Final Accounts of Sole Trader - Trading Account - Manufacturing Account - Profit and Loss Account - Balance Sheet - Adjusting entries - Closing Entries- Practical Problems with all Adjustments. (26 Hours)

Module -- II-Accounting of Incomplete Records - Single Entry System - Features - Advantages -

Disadvantages - Distinction between Single Entry and Double Entry System- Ascertainment of Profit/loss - Statement of Affairs Method - Conversion Method - Steps for Conversion of Single Entry into Double Entry - Preparation of Trading and Profit and Loss Account and Balance Sheet. **(20 Hours)**

Module – III-Royalty Accounts – Meaning – Minimum Rent – Short Working – Recovery– Journal Entries in the books of Lessor and Lessee – Preparation of Minimum Rent Account – Short Working Account –

Royalty Account (Excluding Sublease) – Special Circumstances :Adjustment of Minimum Rent in the event of Strike and Lock - outs - Govt. Subsidy in case of Strikes/Lockouts(**18 Hours.**)

Module - IV -Accounting for Consignment - Meaning – Important Terms – Journal Entries in the books of Consignor and Consignee – Preparation of Consignment Account – Consignee's Account – Goods Sent at Cost or Invoice Price Delcredre commission- Valuation of Stock – Normal and Abnormal Loss(18 Hours)

Module – V-Farm Accounts- Meaning- Characteristics- Objectives and advantages- Recording of farm transactions-Preparation of farm account, crop account, dairy account, livestock account etc-Preparation of final accounts of farming activities- **(8 Hours)**

Suggested Readings

1. Jain, S.P., & Narang, K.L., Advanced Accountancy, Kalyani Publishers, New Delhi

- 2. Maheshwari, S.N., & Maheswari, S.K., Advanced Accountancy, Vikas Publishing House, New Delhi.
- 3. Shukla, M.C., & Grewal, T.S., Advanced Accountancy, S Chand and Company (Pvt.) Ltd, New Delhi.

4. Ashok, Sehgal, & Deepak Sehgal, Financial Accounting Taxmann Allied Service (Pvt.) Ltd, New Delhi.

5. MA Arulanandam and KS Raman, Advanced Accountancy, Himalaya Publications, Mumbai.

- 6. Paul, S. K., & Chandrani, Paul, Advanced Accountancy, New Central Book Agency, New Delhi.
- 7. Raman B S, Financial Accounting- United Publishers

8. The Chartered Accountant(Journal), Institute of Chartered Accountants of India, New Delhi

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTON PAPER PATTERN

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Understand the principles and concepts of	K2	1
	Accountancy.		

2	Prepare books of accounts for further reference.	K3	1,6
3	Understand the double entry system to prepare the accounts.	K2	1
4	Prepare Royalty Accounts and Consignment accounts.	К3	1,6
5	Prepare Farm Accounts.	K6	1,6
6	Understand the principles and concepts of Accountancy.	K1	1
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-An	alyzing; K5-Evaluating;K6-C	creating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

			Total Hrs:72	
Semester	Code:	TITLE OF THE COURSE-	Hrs/Week:4	Credits:
Ι	UG21CO1CR03	CORPORATE	HIS/ Week:4	3
		REGULATIONS AND		
		ADMINISTRATION		

Core Course -3: CORPORATE REGULATIONS AND ADMINISTRATION

Instructional Hours: 72 Credit: 3

Objective: To familiarise the students with the management and administration of joint stock companies in India as per Companies Act, 2013

Module 1-Company - Definition – Characteristics – Classifications –History and framework of Company Law in India - Companies Act 2013 - one person company, small company, associate company, dormant company, producer company; association not for profit; illegal association (Instructional Hours - 10) **Module 2-Promotion and formation of a company**- Body Corporate - promoter- legal position-dutiesremuneration - Memorandum of Association – Articles of Association - Contents and alteration -Incorporation of Company - On-line registration of a company – CIN - Companies With Charitable Objects - Doctrines of Indoor Management, Constructive Notice, Ultra-vires - Lifting up of Corporate veil - Conversion of Companies (Instructional Hours - 12)

Module 3 -**Share Capital** – Types - Public Offer - Private Placement - Prospectus - Contents of Prospectus – Typesof prospectus – Deemed prospectus - Shelf Prospectus - Red Herring Prospectus - Abridged prospectus-Liability for Misstatements in Prospectus – Issue and Allotment of Securities – Types - Voting Rights - DVR- Application of Premiums - Sweat Equity Shares - Issue and Redemption of Preference Shares-Transfer and Transmission of Securities- Punishment for impersonation of Shareholder - Further Issue of Share Capital- Bonus Shares- Debenture Issue - (Instructional Hours – 15)

Module 4-Membership in company and meetings- modes of acquiring membership-rights and liabilities of members- cessation of membership- Register of Members - Company meetings – Annual General Meeting - Extraordinary General Meeting- Notice Of Meeting - Quorum - Chairman - Proxies - Voting - Show of Hands – E-Voting - Poll- Postal Ballot- Motions - Resolutions - Types - Minutes - Books of accounts - Annual Return- Directors - Types - legal position – Appointment - Duties – Disqualifications-DIN - Vacation of Office - Resignation - Removal - Meetings of Board - Resolutions and Proceedings-Powers of Board - Key Managerial Personnel- CEO- CFO - Audit and Audit Committee – related party-transactions - Corporate Social Responsibility.(Instructional Hours - 20)

Module 5-Winding up - Contributory – Modes of winding up - Winding Up by Tribunal - Petition for Winding Up-Powers of Tribunal- Liquidators - Appointments- Submission of Report - Powers and Duties -Effect of Winding Up Order- Voluntary Winding Up - Circumstances - Declaration Of Solvency - Meeting of Creditors- Commencement of Voluntary Winding Up- Appointment of Company Liquidator- Final Meeting and Dissolution of Company Official Liquidators – Appointment -Powers - Functions – Winding up of unregistered companies. **(Instructional Hours - 15)**

Suggested Readings

- 1. Shukla, M.C., & Gulshan, Principles of Company Law, S. Chand, New Delhi.
- 2. Venkataramana, K., Corporate Administration, Seven Hills Books Publications.
- 3. Kapoor, N.D., Company Law and Secretarial Practice, Sultan Chand, New Delhi.
- 4. Bansal C.L., Business and Corporate Law, Vikas Publishers, New Delhi.
- 5. Bhandari, M.C., Guide to Company Law Procedures, Wadhwa Publication.
- 6. S.N. Maheswari and S.K. Maheswari, Elements of Corporate Law, Himalaya Publications,
- 7. Kuchal, S.C., Company Law and Secretarial Practice, Vikas Publishers, New Delhi
- 8. Chartered Secretary, The Institute of Company Secretaries of India.

QUESTON PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Understand fundamentals of Company Law and provisions of the Companies Act , 2013.	K2	3,4
2	Understand the Memorandum of Association and Articles of Association.	K2	3
3	To acquaint the students with the duties and responsibilities of Key Managerial Personnel	K1	3
4	Understand the types of company.	K2	3
5	Understand the prospectus and contents of prospectus.	K2	3
6	Understand the winding up procedures.	K2	3
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Ana	lyzing; K5-Evaluating;K6	-Creating.

Learning Pedagogy

Chalk and talk, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Test papers, Punctuality, End semester examination.

			Total Hrs:72	
Semester I	Code: UG21CO1C M01	TITLE OF THE COURSE- BANKING AND INSURANCE	Hrs/Week:4	Credits: 3

Complementary Course 1: BANKING AND INSURANCE

Instructional Hours: 72 Credit: 3

Objective: To familiarize the students with the basic concepts and practice of banking and the principles of Insurance

Module I-Introduction to Banking- Origin and Evolution of Banks - Meaning and Definition-Classification of Banks – Functions of Commercial Banks- Primary and Secondary- Credit Creation-Reserve Bank of India-Functions of RBI-Banking Ombudsman Scheme. **(15 Hours)**

Module II-Innovations and Reforms in Banking – E-banking – ATM – CDM - telephone/ Mobile Banking –ECS– EFT – NEFT – RTGS – SWIFT - CORE Banking - Cheque Truncation System - Credit and Debit Cards– CIBIL – KYC - Banking Sector Reforms-Prudential Norms- Capital Adequacy Norms - NPA – NBA - Basel norms - Small Finance Banks - Payment Banks - Financial Inclusion - PMJDY.**(18 Hours)**

Module III-Banker and Customer- Meaning and Definition- Relationship- General and Special- Different Types of Accounts- Cheque- dishonour of cheque – payment in due course – Crossing - Endorsement.**(15 Hours)**

Module IV-Insurance - Introduction- Concept of Risk- Insurance - Need and Importance - Principles of Insurance contract Insurance Industry in India- IRDA - Insurance Sector Reforms – Bancassurance. (9 Hours)

Module V-Types of insurance - Life Insurance– Features - Classification of Policies - Policy Conditions -Application and Acceptance- Assignments - Nomination - -Surrender-Foreclosure- Marine Insurance – Features- Policy Conditions - Clauses - Fire Insurance- Motor vehicle insurance - Health Insurance-Burglary insurance-personal accident insurance- Re-Insurance- Group insurance.**(15 Hours)** *Suggested Readings*

1. Shekhar, K.C, Banking Theory and Practice, Vikas Publishing House, New Delhi

2. Maheswari, S.N., Banking Law and Practice, Kalyani Publishers, New Delhi

3. Sundharam, Varshney, Banking Theory Law & Practice, Sulthan Chand & Sons, New Delhi.

4. Agarwal, O.P., Banking and Insurance, Himalya Publishing House, Mumbai

5. Saxena, G.S., Legal Aspects of Banking Operations, Sultan Chand and Sons, New Delhi

6. Agarwal, O.P., Banking and Insurance, Himalya Publishing House, Mumbai

7. Tripati, Nalini & Prabil Pal., Insurance: Theory and Practice, PHI Pvt Ltd, New Delhi

8. Gupta, P.K., Insurance and Risk Management, Himalaya Publishing House, Mumbai

9. Mishra, M.N., Principles and Practices of Insurance, S. Chand and Sons, New Delhi

QUESTON PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Understand the evolution of banking.	K2	4
2	Evaluate the innovations and reforms in banking.	K5	4
3	Understand the digital banking transactions.	K2	4
4	Familiarize the concepts of insurance	K1	4
5	Analyse different types of insurance	K4	4
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Ana	lyzing; K5-Evaluating;K6	-Creating.

Learning Pedagogy

Chalk and talk, Seminar.Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

6	Extend business communication skills through the	К3	5		
	application and exercises				
Knowl	Knowledge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyzing; K5-Evaluating; K6-Creating.				

Learning Pedagogy

Chalk and talk, Seminar. Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

SEMESTER 2

			Total Hrs:90	
Semester	Code:	TITLE OF THE COURSE-		Credits:
II	UG21CO2CR01	FINANCIAL ACCOUNTING -	Hrs/Week:5	4
		Π		

Core Course -4 FINANCIAL ACCOUNTING - II

Instructional Hours: 90 Credit: 4

Objective: To acquaint the students with the preparation of books of accounts of various types of business activities and application of important accounting standards

Module I-Accounting for Hire Purchase – Meaning and Features of Hire Purchase System – Hire purchase Agreement –Hire purchase and Sale - Hire Purchase and Installment – Interest Calculation – Recording Transactions in the Books of both the Parties – Default and Repossession- Complete repossession- Partial repossession-(**25 Hours**)

Module II-Branch Accounts – Objectives- Features – Types – Accounting for Branches keeping full system of accounting – Debtors System – Stock and Debtors System – Independent Branches and Incorporation of Branch Accounts in the Books of H.O – Cash in Transit and Goods in Transit – Consolidated Balance Sheet.(accounting for foreign branches excluded) **(20 Hours)**

Module III-Departmental Accounts – Meaning – Objectives – Advantages – Distinction between branch and department- Accounting Procedure – Allocation of Expenses and Income- Inter Departmental Transfers – Provision for Unrealized Profits.(**10 Hours**)

Module IV-Accounting for Dissolution of partnership firm- Dissolution of a firm- Settlement of Accounts on dissolution- - Insolvency of a partner-Application of decision of Garner Vs Murray Case - Settlement of accounts when all partners are insolvent- Piecemeal distribution- Highest Relative Capital Method-Maximum Possible Loss method **(25 Hours)**

Module V-Accounting Standards- Importance- Accounting Standards Board-Applicability o fAccounting Standards – Brief learning of AS1, AS2, AS9, AS10 and AS 19(Theory only)(**10 Hours**) *Suggested Readings*

1. Jain S.P & Narang K.L., Advanced Accountancy, Kalyani Publishers, New Delhi

- 2. Maheshwari, S.N., & Maheswari, S.K., Advanced Accountancy, Vikas Publishing House, New Delhi.
- 3. Shukla, M.C., & Grewal, T.S., Advanced Accountancy, S Chand and Company Pvt.Ltd, New Delhi.
- 4. Ashok Sehgal & Deepak Sehgal, Financial Accounting Taxmann Allied Service (Pvt) Ltd, New Delhi.
- 5. Paul, S. K., & Chandrani Paul, Advanced Accountancy, New Central Book Agency, New Delhi.

6. MA Arulanandam and KS Raman, Advanced Accountancy, Himalaya Publications, Mumbai.

7. Raman B S, Financial Accounting United Publishers

8. The Chartered Accountant (Journal), Institute of Chartered Accountants of India, New Delhi

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTON PAPER PATTERN

Course Outcomes

Learning Pedagogy

Chalk and talk, Interactive sessions, Tutorials, Assignments.

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Prepare Hire Purchase accounts.	K6	2
2	Prepare Branch and Departmental Accounts.	K6	2
3	Get thorough knowledge on the accounting practice prevailing in partnership firms.	K2	6
4	Prepare departmental accounts	K6	2
5	Understand the various accounting Standard	K2	1
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ing; K5-Evaluating;K6-(Creating.

Assessment Tools

Assignments, Test papers, Punctuality, End semester examination

Core Course -5 BUSINESS REGULATORY FRAMEWORK

			Total Hrs:72	
Semester II	Code: UG21CO2CR02	TITLE OF THE COURSE- BUSINESS REGULATORY FRAMEWORK	Hrs/Week:4	Credits: 3

Instructional Hours: 72

Credit: 3

Objective: The course is intended to familiarize the students with the Legal framework influencing business decisions

Module I-Introduction to Mercantile Law -Law of Contract - Definition - Kinds of Contracts - Valid – Void - Voidable - Contingent and Quasi Contract - E-Contract - Essentials of a Valid Contract - Offer and Acceptance - Communication of Offer - Acceptance and its Revocation - Agreement - Consideration - Capacity to Contract - Free Consent - Legality of Object and Consideration - Performance of Contract - Discharge of Contract - Breach of Contract - Remedies for Breach of Contract. (25 Hours)
Module II- Special Contract I-Bailor and Bailee - Finder of Lost Goods - Pledge - Essentials - Rights and Duties of Pawner and Pawnee (15 Hours)

Module III-Special Contract II- Indemnity and Guarantee- Indemnity - Meaning and Definition - Contract of Guarantee - Kinds of Guarantee - Rights and Liabilities of Surety - Discharge of Surety.**(10 hours)**

Module IV-Law of Agency - Essentials, kinds of agents, rights and duties of agent and principal, creation of agency, termination of agency-Sub agents and substituted agents- Relationship **(12 Hours) Module V**

Sale of Goods Act, 1930 - Essentials of Contract Classification of Goods - Condition and of Sale Goods -

Warranties - Transfer of Property in Goods - Right of Unpaid Seller - Buyer^{*}s Right Against Seller - Auction Sale. (10 Hours)

Suggested Readings

- 1. Aswathappa, K., Business Laws, Himalaya Publishing House, Bengaluru.
- 2. Kapoor, N.D., Business Laws, Sultan Chand publications New Delhi.
- 3. Sharma, S.C., Business Law, International Publishers, Bengaluru
- 4. Tulsian, Business Law, McGraw-Hill Education Mumbai.
- 5. Indian Contract Act No. IX, 1972
- 6. Indian Sale of Goods Act, 1930

Journals

- 1. The Indian Journal of Law and Technology, National Law School of India University, Bangalore.
- 2. E bulletin of Students Company Secretary

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTON PAPER PATTERN

Course Outcomes

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	

1	Understand the concept of law of contract.	K2	3
2	Analyse the duties and rights in special contracts.	K4	3
3	Understand the contract of guarantee	K2	3
4	Identify agency, agent and principal, creation and	K4	3
	termination of agency.		
5	Understand the Sales of Goods Act, 1930.	K2	3
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analy	zing; K5-Evaluating;K6-Ci	reating.

Learning Pedagogy

Chalk and talk, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Test papers, Punctuality, End semester examination.

			Total Hrs:54	
Semester II	Code: UG21CO2CR03	TITLE OF THE COURSE- BUSINESS MANAGEMENT	Hrs/Week:3	Credits:
	0010020100	BUSINESS MANAGEMENT		5

Core Course -6: BUSINESS MANAGEMENT

Objectives: To familiarise the students with concepts and principles of management. **Module 1-Introduction to Management -** Meaning, Nature, Scope and Functional Areas of Management - Management as a Science, Art and Profession - Management & Administration -Principles of Management- Managerial roles: Mintzberg Model - Functions of Management -Contributions of F.W.Taylor and Henry Fayol. **(12 Hours) Module II-Planning** - Planning - Meaning - Nature - Importance - Types of Plans - Planning Process-

Barriers to Effective Planning - M.B.O - Features – Steps - Coordination - Meaning and Importance - Techniques for Effective Coordination .(10 Hours)

Module III-Organizing - Meaning - Nature - Importance - Principles of Organisation - Types of Organisation - Organisation Chart - Organisation Manual - Centralization – Decentralization- Authority -Delegation of Authority -Responsibility and Accountability. **(10 Hours)**

Module IV Direction and Control – Principles of direction- Leadership: Concept and Styles; Trait and Situational Theory of Leadership, Managerial Grid by Blake and Mouton, Likert's Four System Model - Motivation: Concept and Importance; Maslow's Need Hierarchy Theory; Herzberg's Two Factors Theory. Control: Concept and Process-Control Techniques.**(12 Hours)**

Module V-Management Techniques – (Brief Study) Quality circle-Total Quality Management - Business Process Reengineering (BPR)- Six sigma-Kaizen **(10 Hours)**

Suggested Readings

- 1. Koontz, O Donnell, Management, McGraw-Hill
- 2. Appaniah, Reddy, Essentials of Management, Himalaya Publishing House.
- 3. Prasad, L. M., Principles of management, Sultan Chand and Sons.
- 4. Srinivasan, Chunawalla, Management Principles and Practice, Himalaya Publishing House.
- 5. Tulsian, P.C., & Pandey, Vishal, Business Organization and Management, Pearson Education

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTON PAPER PATTERN

Course Outcomes

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the concept, functions and importance of management and its application.	K2	7
2	Understand principles, functions and different management theories.	K2	7
3	Develop the knowledge of business and management principles.	K1	7
4	Understand Organizing and Organization structure.	K2	7
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	zing; K5-Evaluating;K6-C	reating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

Complementary Course -2 – PRINCIPLES OF BUSINESS DECISIONS

			Total Hrs:72	
Semester	Code:	TITLE OF THE COURSE-		Credits:
II	UG21CO2CM01	PRINCIPLES OF BUSINESS	Hrs/Week:4	3
		DECISIONS		

Instructional Hours: 72 Credit: 3

Objective: The course is intended to familiarise the students with the economic concepts and principles underlying business decision making

Module I-Introduction –Decision making- Definition of decision and decision making- Importance of decision making- Steps in decision making- Types of decisions- Decision making environment- Elements of a decision- Application of economic theories in decision making- Areas where economic theories can be applied for business decision making - Important Economic concepts and theories applied in decision making- – Incremental Reasoning – Time Perspective – Discounting Principle – Opportunity Cost – Equimarginal Principle **(10 Hours)**

Module II-Demand Theory –Demand–Meaning- Law of Demand – Reasons for Law of demand – Exceptions to the Law –Demand determinants- Movements Vs Shift in Demand- Demand distinctions-Elasticity of Demand – Price elasticity- Importance of price elasticity- Income elasticity-Advertisement elasticity – Cross elasticity – Measurement of elasticity - Demand Forecasting –Short Term and Long Term Forecasting – Methods of Forecasting(theory only) -Forecasting demand for new products-Characteristics of a good forecasting technique. **(20 Hours)**

Module III- Production Analysis– Production- Production Function –Assumptions and uses of production function-Cobb Douglas Production Function – Laws of Production – Law of Diminishing Returns or variable proportions- –Law of Returns to Scale – Economies And Diseconomies of Scale – Isoquant Curve-Isocost Curve – Optimum Combination of Inputs **(12 Hours)**

Module IV-Cost Analysis-Cost concepts- Determinants of cost- Cost output relationship in the short run and long run- Optimum firm (8 Hours)

Module V-Pricing in Different Markets –Price theory and price mechanism- objectives of pricing-Various market forms and pricing- Perfect Competition –Features- Price determination- Equilibrium of a firm under perfect competition- Monopoly- Features and kinds of monopoly- Price and output determination- Price Discrimination- Types- conditions- degree of price discrimination- Monopolistic competition- features-Price-output determination- - Oligopoly—features- Kinked Demand Curve- Price Leadership – Pricing under Collusion – Business Cycle **(22 Hours)**

Suggested Readings

1. Dean, Joel Managerial economics- Prentice Hall of India

2. Varshney, R.L., & Maheshwari, K.L., Managerial Economics, *Sultan Chand & Sons Private Ltd., New Delhi*

3. Kasi Reddy M., & Saraswathi, S., Managerial Economics and Financial Accounting, *PHI Learning, New Delhi.*

4. Mehta, P. L., Managerial Economics, Sultan & Chand, New Delhi

5. DM Mithani, Managerial economics, Himalaya Publishing House Mumbai.

6. Trivedi, M.L., Managerial Economics Theory and Applications, *McGraw Hill Education Private Ltd, New Delhi.*

7. Dwivedi, D. N., Managerial Economics, Vikas Publishing House Private Limited, New Delhi

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTON PAPER PATTERN

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Apply marginal analysis to the "firm" under different market conditions.	К3	4
2	Understand the causes and consequences of different market structures.	К2	4
3	Understand the meaning of marginal revenue and marginal cost and their relevance for firm profitability.	K2	4
4	Understand how households (demand) and businesses (supply) interact in various market structures to determine price and quantity of a good produced	K2	4
5	Represent demand, in graphical form, including the downward slope of the demand curve and what shifts the demand curve.	К5	4
Knowle	dge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	zing; K5-Evaluating;K6-	Creating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

QUESTON PAPER PATTERN

Module Part A	Part B	Part C	Total
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	2 Mark	5 Marks	15 Marks	
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the Macro and Micro Business environment.	K2	7
2	Identify various economic policies and economic factors like inflation, GDP, etc.	K4	7
3	Analyse the cultural and social environment.	K4	7
4	Understand the effects of political aspects on business.	K2	7
5	Apply the technological innovations in business.	К3	7
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ing; K5-Evaluating;K6-0	Creating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

SEMESTER 3

				Total Hrs:90	
S	Semester	Code:	TITLE OF THE COURSE-		Credits:
	III	UG21CO3CR01	CORPORATE ACCOUNTS - I	Hrs/Week:5	4

Core Course -7 CORPORATE ACCOUNTS - I Instructional Hours: 90 Credit: 4 **Objective:** To make the students familiarise with corporate accounting procedures and to understand the accounting for banking companies.

Module 1-Accounting for Shares– Issue of shares, Forfeiture and re issue of Shares-Redemption of Preference Shares– ESOP-Rights Issue – Bonus Issue – Buyback of Shares (20 Hours)

Module II-Underwriting of Shares and Debentures – Marked and Unmarked Applications – Firm Underwriting– Determining the Liability of Underwriters in respect of an Underwriting Contract – Complete Underwriting – Partial Underwriting – Firm Underwriting (10 Hours)

Module III-Final Accounts of Joint Stock Companies (Vertical form- As per provisions of Companies Act 2013) – Preparation of Company Final Accounts including Balance Sheet – Calculation of Managerial Remuneration- Profit (Loss) Prior to Incorporation (30 Hours)

Module IV-Investment Account – Cum-interest- Ex-interest- Cum-dividend- Ex-dividend- Accounting entries-Preparation of Investment Accounts- Treatment of Bonus Share and Right Shares – Preparation of Investment Accounts (15 Hours)

Module V-Insurance claims- Loss of stock- computation of claim for loss of stock- Application of average clause- elimination of abnormal/defective items – Loss of profit policy- Calculation of claim-**(15 Hours)**

Suggested Readings

1. Jain, S.P., & Narang, K.L., Advanced Accountancy, Kalyani Publishers, New Delhi

2. Maheswari, S.N & Maheswari, S.K., Advanced Accounting, Vikas Publishing House, New Delhi

3. Shukla, M.C., & Grewal, T. S., Advanced Accountancy S. Chand and Company Pvt. Ltd, New Delhi

4. Shukla, S.M., & Gupta, S.P., Advanced Accounting, Sahitya Bhavan Publications, Agra

5. Raman B S Corporate Accounting United Publishers

6. MA Arulanandam and KS Raman, Advanced Accountancy, Himalaya Publications, Mumbai.

7. The Chartered Accountant (Journal), Institute of Chartered Accountants of India, New Delhi.

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTON PAPER PATTERN

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Understand accounting for Issue, Forfeiture, Re-Issue	K2	6

	and Redemption of shares.		
2	Calculate underwriter's liability.	K6	6
3	Prepare company final accounts.	K6	6
4	Prepare investment accounts.	K6	6
5	Understand the computation of insurance claim.	K2	6
Knowledge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyzing; K5-Evaluating; K6-Creating.			

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

Core Course -8 QUANTITATIVE TECHNIQUES FOR BUSINESS - I

			Total Hrs:90	
Semester III	Code: UG21CO3CR02	TITLE OF THE COURSE- QUANTITATIVE TECHNIQUES FOR	Hrs/Week:5	Credits: $\sqrt{1}$
111	0021003CR02	BUSINESS - I		4

Instructional Hours: 90 Credit: 4

Objective: To make the students understand the role of statistics and quantitative techniques in business and familiarize them with basic tools applied

Module I-Introduction to Statistics- Origin and Growth- Meaning- definition- Statistics as data- Statistics as methods- Empirical and quantitative analysis- Descriptive statistics and Inferential statistics-Functions of statistics-, Planning and Business- Limitations of Statistics- Distrust of Statistics(8 Hours) Module II-Statistical Survey- Planning and design of enquiry- Statistical units- Executing a survey-Business Data Sources- Primary and Secondary Data-Methods of collecting Primary data- Drafting a questionnaire-Collection of secondary data- Census method and Sampling – Sampling Methods Probability Sampling and Non- Probability Sampling- Theoretical base of sampling: Law of Statistical regularity and Law of Inertia of Large Numbers- Statistical errors- Editing and Coding of data-Classification- Types of classification- Tabulation of Data- Objectives of tabulation- Classification Vs Tabulation- Types of tabulation- Cross tabulation- Parts of a table- Statistical Series (25 Hours) Module III-Uni-Variate Data Analysis I - Measures of Central Tendency - Concept - Functions of an average-Characteristics- Arithmetic Mean – Simple mean- Weighted mean- Combined mean- Properties of mean-Median –Quartiles and other partition values- Mode- Empirical relation between mean, median and mode- Graphical location of median and mode- Geometric Mean-Harmonic Mean-relation between Arithmetic mean, Geometric mean and Harmonic Mean Application of various measures- Merits and Demerits of various measures of central tendency - (20 Hours)

Module IV-Uni-Variate Data Analysis II- Measures of dispersion - Concept-Properties of a good measure of dispersion- Absolute and Relative Measure-Range-Inter Quartile Range-Quartile Deviation-Mean Deviation-Standard Deviation-Lorenz curve- Merits and Demerits of various measures-Relevance and Applications in Business-Mathematical properties of standard deviation - Variance and Co-efficient of Variation–Measures of Skewness – Definition of skewness- types- Test of skewness- Relatives measures of skewness- Moments- Central moments- Raw moments- Conversion of raw moments into central moments- Skewness based on moments- Kurtosis-meaning and types **(25 Hours)**

Module V-Interpolation and Extrapolation- Meaning of interpolation and extrapolation- Significance and utility-Assumptions- Methods of Interpolation- (a) Newton's Method of Advancing differences (b) Binomial Expansion method (c) Lagrange's method – Extrapolation- Forecasting using extrapolation(12 Hours)

Suggested Readings

1. Richard, Levin & Rubin, David, S., Statistics for Management, Prentice Hall of India, New Delhi.

2. Spiegel, M.R., Theory and Problems of Statistics, Schaum's Outlines Series, McGraw Hill Publishing Co

3. Kothari, C.R., Research Methodology, New Age Publications, New Delhi.

4. Sharma, J. K., Business Statistics, Pearson Education.

5. Gupta, S.C., Fundamentals of Statistics, Himalaya Publishing House.

6. Gupta, S.P. & Gupta, Archana, Elementary Statistics, Sultan Chand and Sons, New Delhi.

7. Elhance D N, Elhance, Veena and Aggarwal B M Fundamentals of Statistics , Kitab Mahal

8. Gupta, C B and Gupta, Vijay., An Introduction to Statistical Methods, Vikas Publishing House

QUESTON PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Familiarizes the concept of statistics	K1	4
2	Understand the concept of population and sample.	K2	4
3	Provide practical exposure on calculation of various measures of averages.	К3	4
4	Independently calculate basic statistical parameters	К3	4

	(mean and measures of dispersion)		
5	Understand the concepts of interpolation and	K2	4
	extrapolation.		
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analy	zing; K5-Evaluating;K6-Cr	reating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

Core Course -9 FINANCIAL MARKETS AND OPERATIONS

			Total Hrs:72	
Semester	Code:	TITLE OF THE COURSE-		Credits:
III	UG21CO3CR03	FINANCIAL MARKETS AND OPERATIONS	Hrs/Week:4	3

Instructional Hours: 72 Credit: 3

Objective: The course is intended to familiarise the students with financial market operations in India **Module I-Indian Financial System-** Savings and Investment – The Indian Financial System-Components -Role and Functions-Interactions among the Components- Recent Developments in the Indian Financial System- Financial Markets-Classification- Capital Market and Money Market Instruments- Indian Money Market- Role of RBI in Money Market- SEBI-Establishment-Objectives-Powers and functions.**(16 Hours) Module II- Primary Market-** Functions of New Issue Market - Methods of New Issue - IPO - FPO - ASBA-Green Shoe Option- Public Issue - Bonus Issue- Right Issue- Private Placement-Book Building - ESOP-Indian Depository Receipts - Intermediaries in the New Issue Market-Registrars to the Issue-Brokers to the Issue-Bankers to the Issue - Underwriters-Qualified Institutional Placement and Qualified Institutional Buyers- Innovative Financial Instruments. **(14 Hours)**

Module III-Secondary Market- Role and Functions of Stock Exchanges - Listing of Securities - Stock Exchanges in India - Members of the Stock Exchanges- Methods of Trading in a Stock Exchange- Online Trading-Depositories – Role - Mark to Market System - Stock Market Indices - Methodology for Calculating Index.-Type of Speculators- Speculative Transactions in Stock Exchanges - Insider trading - SEBI regulations- Foreign Institutional Investors in Securities market- Foreign Portfolio Investment- Private Equity

Module IV-Mutual Funds - Meaning- Objectives- Advantages - Classification of Mutual Funds–Exchange Traded Fund- Constitution and Management of Mutual Funds in India- AMFI- Concept of Net Asset Value –Advantages and limitations of Mutual Funds- **(12 Hours)**

Module V-Derivatives (Brief study only)- Features of Derivatives - Types of Derivatives - Forwards - Futures- Options-Swaps- Commodity Futures - Major Commodity Exchanges in India **(12 Hours)** *Suggested Readings*

1. Khan, M.Y., Indian Financial System, Tata McGraw Hill, New Delhi.

			Total Hrs:54	
Semest	er Code:	TITLE OF THE COURSE-		Credits:
III	UG21CO3CR04	MARKETING MANAGEMENT	Hrs/Week:3	3

2. Singh, Preethi, Dynamics of Indian Financial System, Ane Books, New Delhi

3. Guruswami, S., Capital Markets, Tata McGraw Hill, New Delhi

4. Avadhani, V. A., Investment and Securities Market in India, Himalaya Publishing House.

Journals

SEBI and Corporate Laws - Taxmann, New Delhi SEBI Monthly Bulletin

QUESTON PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the Indian financial system and financial markets	K2	3
2	Understand the functions of New issue market.	K2	3
3	Understand the role and functions of stock exchanges	K2	3
4	Analyse mutual fund investment	K4	3
5	Understand the features of derivatives	K2	3
Knowl	edge Levels: K1-Remembering: K2-Understanding: K3-Applying: K4-Analyz	ing: K5-Evaluating:K6-	Creating.

Knowledge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyzing; K5-Evaluating; K6-Creating.

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

Core Course 10: MARKETING MANAGEMENT

Instructional Hours:54

Credit: 3

Objective:

The objective of this course is to provide a sound understanding of the basic principles of marketing management and their applications in the business and industry

Module I-Marketing Management–Market and Marketing- Meaning- Definition of marketing-Marketing Concepts – Marketing environment- Functions of marketing-Marketing Management-Marketing Mix

4Ps and 4Cs- Importance of marketing mix- Factors affecting marketing mix-Market Segmentation– Concept – Need – Basis-benefits- Market Targeting- Market Positioning- differentiated and undifferentiated marketing(**12 Hours**)

Module II-Product Mix- Product – Meaning- Classification of products- -Product Line and Product Mix-New Product development- Steps- Reasons for failure of new products- - Product Life Cycle- – Branding-Types of brand- Brand Equity- Brand Loyalty- Trade Mark- Packaging-Role of packaging- Essentials of good packaging- Product Labelling- Marketing of services- Pricing of Products- Factors Influencing Pricing- Pricing Policies and Strategies -Types of Pricing **(12 Hours)**

Module III-Price Mix – Pricing-Factors affecting pricing decision- Role of pricing in marketing strategy-Steps in formulating pricing- Pricing methods and strategies- Pricing of a new product- Resale Price Maintenance(**12 Hours**)

Module IV-Physical Distribution Mix- - Logistic and Supply Chain Management – Elements- Channels of Distribution –Types- Factors Affecting the Choice of a Channel of Distribution-Functions of various Intermediaries – retailing- Types of retailing- Direct Marketing- Merits and demerits(12 Hours) Module V-Recent Trends in Marketing (Overview Only)-Relationship Marketing - Social Marketing -Online Marketing- -Green Marketing-Tele Marketing -Viral Marketing- Relationship Marketing-Demarketing- Remarketing- Guerilla marketing – Ambush Marketing.(6 Hours)

Suggested Readings

1. Kotler, Philip & Keller, Kevin Lane, Koshy, Abraham, & Mithileshwar Jha, Marketing Management, A South Asian Perspective, *Pearson Education*.

2. Armstrong, Gary, and Kotler, Philip, The Essentials of Marketing, Pearson Education, New Delhi

- 3. Majaro, Simon, The Essence of Marketing, Prentice Hall, New Delhi.
- 4. Chhabra, T.N., Principles of Marketing, Sun India Publication.
- 5. Czimkota, Marketing Management, Vikas Publishing House (P) Ltd.
- 6. Biplab S Bose, Marketing management, Himalaya Publishing House, Mumbai
- 7. Rajan Nair and Varma M M Marketing Management- Sultan Chand and Sons
- 8. Sontakki C N, Marketing Management- Kalyani Publishers
- 9. Ramaswamy V S and Namakumari Marketing Management , McMillan India Ltd

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTON PAPER PATTERN

Course Outcomes

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the concept of marketing and marketing mix	K2	7
2	Familiarise the term PLC and factors influencing pricing.	K2	7
3	Understand the role of pricing in marketing strategy.	K2	7
4	Understand the concept of physical distribution mix.	K2	7
5	Analyse the recent trends in marketing.	K4	7
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	zing; K5-Evaluating;K6-	Creating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

Optional Core Courses Finance & Taxation

SEMESTER III Optional – 1- GOODS AND SERVICES TAX

			Total Hrs:90	
Semeste	r Code:	TITLE OF THE COURSE-		Credits:
III	UG21CO3OC11	GOODS AND SERVICES TAX	Hrs/Week:5	4

Instructional hours 90 Credit 4

Course objective : To give the students a general understanding of the GST law in the country with a practical perspective and employability to the students in the commercial tax practices

Module 1-Stages of Evolution of GST - Methodology of GST - CGST - SGST – IGST. Important concepts and -Definitions. GSTN. **(30 hours)**

Module 2-Levy and Collection of Tax - Scope of Supply - Composite and Mixed Supplies- Levy and Collection - Time of Supply of Good s- Time of Supply of Services - Input Tax Credit - Recovery of Credit -

Tax Invoice - Unauthorised Collection of Tax - Credit Notes - Debit Notes - Accounts and Records. (20 hours)

Module 3-Registration - Returns And Payment of Tax - Persons Liable for Registration - Compulsory Registration- Deemed Registration- Procedure For Registration - Amendment of Registration -Cancellation of Registration - Returns - Furnishing Details of Supplies - Payment of Tax, Interest, Penalty - Tax Deduction at Source - Collection of Tax At Source - Refunds. **(15 Hours)**

Module 4

Assessment - Types – Audit Inspection-searchof Authorities - Demands And Recovery - Fraud and Suppression of Facts - Liabilities - Provisional Attachment. (15 Hours)

Module 5-Appeals - Appellate Authorities - Powers - Procedure - Appeal to High Court - Supreme Court – Offences and Penalties. **(10 Hours)**

Suggested Readings:

1) Indirect Taxes - Vinod K Singania, Taxmann's Publications, New Delhi

2) Indirect Taxes - H.C Mehrotra, Sahitya Bhavan Publications, New Delhi

- 3) Bare Act CGST
- 4) Bare Act SGST

5) Bare Act IGST

QUESTON	PAPER]	PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	understand the concepts indirect tax and GST	K2	3
2	understand the importance of GST in the Indian economy.	K2	3
3	Analyse taxable events under GST and Supply.	K4	6
4	familiar with the registration and return filing under GST.	K2	3
5	aware about offence and penalties under GST.	K4	3
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ting; K5-Evaluating;K6-	Creating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

SEMESTER 4

			Total Hrs:108	
Semester	Code:	TITLE OF THE COURSE-	Hrs/Week:6	Credits:
IV	UG21CO4CR01	CORPORATE ACCOUNTS – II		4

Core Course 11: CORPORATE ACCOUNTS - II

Instructional Hours -108 Credit - 4

Objective: To equip the students with the preparation of financial statements of insurance companies and to understand the accounting procedure for reconstruction and liquidation of companies. **Module – I-Accounts of Insurance Companies** – Insurance Companies – Special Terms – Final Accounts of Life Insurance – Revenue Account - Profit and Loss Account and Balance Sheet (As per IRDA Regulation Act, 2002) – Determination of Profit in Life Insurance Business – Valuation Balance Sheet – Accounts of General Insurance Companies (Fire and Marine only) – Revenue Account – Profit and Loss Account and Balance Sheet (as per IRDA Regulation Act) **(20 Hours)**

Module – II-Accounts of Banking Companies – Meaning – Important Provisions of Banking Companies Act, 1949 – Preparation of Final Accounts of Banking Companies – Profit and Loss Account, Balance Sheet – Transactions of Special Type – rebate on bills discounted- Asset Classification and Provisions – Non Performing Assets- Capital Adequacy. **(20 hours)**

Module – III-Internal Reconstruction -Alteration of Share Capital- Capital Reduction –Accounting procedure- Surrender of Shares- Accounting Treatment – Revised Balance Sheet. (20 Hours) Module – IV-Amalgamation, Absorption and External Reconstruction – Meaning- Amalgamation in the nature of Merger, Purchase, External Reconstruction – Applicability of AS 14- Calculation of Purchase consideration (all methods) – Journal Entries in the books of Transferor and Transferee Companies, Revised Balance Sheet (excluding inter - company holdings)(34 Hours)

Module –V-Liquidation of Companies – Meaning-Types – Contributories-Preferential Creditors-Fraudulent Preference- Preparation of Liquidator's Final Statement of Account (Statement of Affairs excluded) .(14 Hours)

Suggested Readings

1. Jain, S.P & Narang, K.L., Advanced Accountancy, Kalyani Publishers, New Delhi

- 2. Maheswari, S.N & Maheswari, S.K., Advanced Accounting, Vikas Publishing House, New Delhi
- 3. Shukla, M.C., & Grewal, T.S., Advanced Accountancy, S Chand and Company Pvt. Ltd, New Delhi
- 4. Shukla, S.M., & Gupta, S.P, Advanced Accounting, Sahitya Bhavan Publications, Agra.
- 5. MA Arulanandam and KS Raman, Advanced Accountancy, Himalaya Publishing House, Mumbai.
- 6. Raman B S, Corporate Accounting United Publishers

7. The Chartered Accountant (Journal), Institute of Chartered Accountants of India, New Delhi.

QUESTION PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Compute the financial statements of Insurance Companies.	K6	6
2	Understand the preparation of financial statements of Banking Companies.	K2	6,4
3	Solve the accounting problems relating to Amalgamation, Absorption and External Reconstruction of Companies.	K3	6
4	Explain about Internal Reconstruction.	K2	6
5	Summarize the accounting procedures for Liquidation of Companies.	K4	6
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ting; K5-Evaluating;K6-0	Creating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

Core Course 12: QUANTITATIVE TECHNIQUES FOR BUSINESS- II

Instructional Hours: 108 Credit : 4

Semester	Code:UG21CO4CR02	TITLE OF THE COURSE-	Total Hrs:90	Credits:
IV	Code. 0021C0+CR02	QUANTITATIVE TECHNIQUES FOR BUSINESS II	Hrs/Week:6	4

Objective: The objective of this course is to familiarize the students with more advanced tools of data analysis and forecasting and also to have an understanding of the fundamentals of theory of probability **Module – I-Bi-Variate Data Analysis- I-** Correlation - Concept- Correlation and Causation -Types of Correlation-Methods- Scatter diagram and Correlation graph- -Karl Pearson's Co-efficient of Correlation-Spearman's Rank Correlation Co-efficient- - Probable Error-Concurrent Deviation Method- Concept of lag and lead in correlation (Problems- Un grouped Data only) **(22 Hours)**

Module II-Bi-Variate Data Analysis- II -Regression Analysis– Concept-Utility- Comparison of correlation and regression- Lines of Regression- - Regression Equations and regression co-efficient- Algebraic Methods of studying regression- Standard Error of estimate - (Problems- Un grouped Data only) (20 Hours)

Module – III-Index Numbers-Meaning-Importance- Characteristics and uses of Index Numbers- Types of index numbers- Problems in construction of index numbers- Methods of constructing price index, quantity index and value index- : Unweighted Index numbers- Simple aggregative method and Simple average of price relatives method- Weighted Index numbers- Weighted average of price relative method- Weighted aggregative method applying Laspeyer's, Paasche's and Fishers methods- Test of Consistency of index numbers- Cost of Living Index Numbers and its Uses- Construction of cost of living index numbers-Aggregate expenditure method and family budget method- Concepts of Fixed base index numbers, chain based index numbers, base shifting, deflating and splicing(*theory only*)- Limitations of index numbers**(22 Hours)**

Module – IV-Time Series Analysis-Meaning-Definition- Components of Time Series-Time series analysis-Utility of Time Series Analysis- Mathematical models- Determination of Trend- Free hand curve method-Method of semi averages- Method of Moving Average-Method of Least Squares (first degree only)-Shifting the origin of trend- converting annual trend into monthly trend- **(20 Hours)**

Module – V-Probability-Meaning-Definition - Basic Terms-Concepts-Approaches to Assigning Probability - Permutation and Combination-Theorems of Probability- Addition Theorem- Multiplication Theorem-Conditional Probability- Baye's Theorem of Inverse probability (**24 Hours**)

Suggested Readings

1. Richard, Levin & Rubin, David, S., Statistics for Management, Prentice Hall of India, New Delhi.

2. Spiegel, M.R., Theory and Problems of Statistics, Schaum's Outlines Series, McGraw Hill Publishing Co.

3. Kothari, C.R., Research Methodology, New Age Publications, New Delhi.

- 4. Sharma, J. K., Business Statistics, Pearson Education.
- 5. Gupta, S.C., Fundamentals of Statistics, Himalaya Publishing House.

6. Gupta, S.P. & Gupta, Archana, Elementary Statistics, Sultan Chand and Sons, New Delhi.

7. Elhance D N, Elhance, Veena and Aggarwal B M Fundamentals of Statistics , Kitab Mahal

8. Gupta, C B and Gupta, Vijay., An Introduction to Statistical Methods, Vikas Publishing House

9. Pillai , R S N and Bagavathi, V ., Statistics , S Chand & Co

QUESTON PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	understand the concepts of correlation and regression	K2	4
	analysis.		
2	Learn to construct various index numbers under	К3	4
	different methods.		
3	understand time series analysis and determine trend.	K2	4
4	familiarise the concepts and theories of probability.	K3	4
5	Familiarise with more advanced tools of data analysis.	K2	4
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	zing; K5-Evaluating;K6-C	Creating.

Learning Pedagogy

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination.

ENTREPRENEURSHIP DEVELOPMENT AND PROJECT MANAGEMENT

			Total Hrs:90	
Semester IV	Code:UG21CO4CR03	TITLE OF THE COURSE- ENTREPRENEURSHIP DEVELOPMENT AND PROJECT MANAGEMENT	Hrs/Week:5	Credits: 4

Instructional Hours: 90 Credit: 4

Objectives:

- To develop entrepreneurial spirit among students
- To empower students with sufficient knowledge to start up their venture with confidence
- To mould young minds to take up challenges and become employer than seeking employment and to make them aware of the opportunities and support for entrepreneurship in India

Module I- Introduction to Entrepreneurship- Definition and Meaning- Distinction between entrepreneur and manager- Characteristics and traits of an entrepreneur- Skills - Motivation of Entrepreneur- -Functions of an Entrepreneur- Role and importance of Entrepreneurship in economic development- Factors affecting growth of entrepreneurship **(10 Hours)**

Module II-Classification of entrepreneurs- Dimensions of Entrepreneurship-Intrapreneurship-Technopreneurship-Cultural Entrepreneurship- International Entrepreneurship-Ecopreneurship- Social Entrepreneurship and Women Entrepreneurship- Problems faced by Women Entrepreneurs-Entrepreneurship in Agriculture sector and service sectors- New avenues- Dealership, Networking and Franchising- Entrepreneurship in MSME- Micro Small Medium Enterprises-Definition- Role of MSME-Steps to establish an enterprise. **(25 Hours)**

Module III-Project Identification-Project- Meaning- Types- Project Management- Project life Cycle-Project identification- Sources of Project idea- Constraints in a project- Sources of Business idea-Protecting the Idea-Legal Protection in India-Trademarks- Copyright- Patent- Geographical Indication-Designs-Plant and Farmer Rights-**(15 Hours)**

Module IV-Project Formulation and Report- Formulation of a project- Stages in project formulation-preparation of a project report- contents- project appraisal- various aspects of appraisal (Problems of appraisal techniques excluded) **(20 Hours)**

Module V-Entrepreneurial Support in India- Entrepreneurial Education and training- Entrepreneurship Development Programmes- Objectives and Methodology- The Concept, Role and Functions of Business Incubators- Start-Ups- Govt. of India Funding and Support for Start-Ups- Cluster Development Schemes-Pradan Mantri Mudra Yojana- Industrial Estates- Special Economic Zones- Other initiatives and assistance- Green Channel clearances- - Bridge Capital- Seed Capital Assistance- Special Institutions for Entrepreneurial Development and assistance in India-Functions of EDII, NIESBUD,NSIC, SIDBI and DIC **(20 Hours)**

Suggested Readings

1. Anjan, R. *Managing New Ventures, Concepts and Cases in Entrepreeurship,* New Delhi, PHI Learning Private limited.

2. Bhide A, *The Origin and Evolution of New Businesses*, New York, Oxford University Press.

3. Brandt, S. C. (1997). Entrepreneuring: The 10 Commandments for Building a Growth Company.

New Delhi: Mc Millan Business Books. 55

4. Manjunath, N. (2008). Entrepreneurship & Management. Bangalore: Sanguine Technical Publishers.

- 5. Khanka S S- Entrepreneurial Development- S Chand and Sons
- 6. Desai, Vasant- Small Scale Business and Entrepreneurship- Himalaya Publications
- 7. AP Padnekar, Entrepreneurship, Himalaya Publishing House, Mumbai.
- 8. Rao, V S P- Business, Entrepreneurship and Management- Vikas Publishing House
- 9. Pandya, Rameswary- . Skill Development and Entrepreneurship in India, New Century Publications

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTION PAPER PATTERN

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the concept of entrepreneurship and entrepreneurial skills and traits.	K2	7
2	Familiarise with the type of entrepreneurship.	K1	7
3	Develop project ideas, Protecting the ideas and preparing project report.	K4	7
4	Identify various entrepreneurial development schemes and programmes.	K4	7
5	Start up a venture.	K3	7

Knowledge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyzing; K5-Evaluating; K6-Creating.

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

E-COMMERCE

Instructional Hours-90 Credit-3

			Total Hrs:90	
Semester	Code:	TITLE OF THE COURSE- E-COMMERCE		Credits:
IV	UG21CO4CM11		Hrs/Week:5	3

Objectives:

- This course intent to build competencies in students-
- To understand the basic and emerging topics in E-Commerce
- To discuss E-Commerce from an enterprise point of view and think strategically about the role of IT for an organization's competitive position

Module-I-Overview of Electronic Commerce: Introduction to E-Commerce-Definition – Features -Advantages - Disadvantages and Challenges - Functions of E-Commerce – E-commerce transaction cycle – E-commerce opportunities - Types of E-Commerce- B2C-B2B-C2C- C2B- B2E- B2G- P2P - Models o84 Commerce - E-Commerce and E-Business – Transition to e-commerce in India **(20 Hours)**

Module-II-Application of E-Commerce: E-Banking - Online Share Trading -M-Commerce - E-Learning - E-Publishing - E-marketing – E-advertising – E branding - Online Entertainment - Online Career Services -Electronic Data Interchange (EDI) - Enterprise Resource Planning (ERP) - Big Data Analysis - Cloud Computing - Google Analytics - Digital India Initiatives – E-Governance - E-Aadhar - Digital Locker - E-Sign – PayGov - Mobile Seva - eTaal **(25 Hours)**

Module-III-E-payment Systems: E-payment requirements - Debit/Credit card payment - Net banking -Smartcard based payment – Digital token based payment - Digital wallet - e-cheque - e-cash – Cash on Delivery - Payment gateway - Risk in e-payment - Security Standard for Electronic Payment System(12 Hours)

Module-IV-E-Commerce Security: Need for Security of E-Merchant/Service Provider, Security of Clients, Basic Security Issues in E-Commerce- security threats – security measures- Digital Signature - Digital Certificate - Cyber Law – Provisions of IT Act 2000 - Penalties and Adjudication – Cyber related provisions under IPC - E-Commerce and Consumer Protection in India. **(18 Hours)**

Module-V-Setting up of E-Commerce Business: Website development - Open Source E-Commerce Platforms – Components of website - Promotion of Websites and Apps - Search Engine Optimisation -Search Engine Marketing - Social Media Optimisation - Viral Marketing - Electronic Customer Relationship Management (ECRM) - Electronic Supply Chain Management **(15 Hours)**

Suggested Readings

1. Daniel Minoli, E. M. (2014). Web Commerce Technology Handbook. New Delhi: Tata McGrow Hill.

- 2. Dave, C. (2014). E- Business and E Commerce Manangement . New Delhi: Prentice Hall.
- 3. Deital, H. M. (2013). e-Business and e-Commerce for Managers. New Delhi: Prentice Hall.
- 4. Goyal, D. (2010). Management Information System. New Delhi: Macmillan.

5. Joseph, P. (2012). E Commerce- An Indian Perspective (5 ed.). New Delhi: PHI.

6. Kamalesh, K. B. (2012). E-Commerce, the Cutting Edge of Business. New Delhi: Tata McGrow Hill.

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

OUESTION PAPER PATTERN

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the basic concept and models of E-Commerce	K2	1
2	Familiarise the application of E-Commerce.	K3	1
3	Analyse various payment mechanism under E-Commerce.	K4	1
4	Identify and analyse various security issues related to E-Commerce.	K4	1
5	Understand how to setup an E-Commerce business.	K4	1
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ting; K5-Evaluating;K6-C	reating.

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

SEMESTER IV Optional Core – 2: FINANCIAL SERVICES

			Total Hrs:90	
Semester	Code:	TITLE OF THE COURSE- FINANCIAL	Hrs/Week:5	Credits:
IV	UG21CO4OC11	SERVICES		4

Instructional Hours: 90 Credit: 4

Objectives: 1. To provide the students with an overall idea of financial services available in the country and to create an understanding about recent trends in financial services sector.

MODULE I-Introduction to Financial Services – Meaning – Types- Fund Based Financial Services- Fee Based Financial Services- Introduction to Merchant Banking Services in India- Role and Functions of Merchant Bankers (15 Hours)

MODULE II-Venture Capital and Securitisation - Features and Types of Venture Capital- various Stages of Venture Capital Financing- Factors affecting investment decision- Investment nurturing- Venture capital Exit strategies- Venture Capital Firms in India- Securitisation of Debt- Parties involved- Steps of securitisation - Types of securitisation- Advantages- Limitations – SARFAESI Act 2002- Background-Purpose of the Act- Main provisions (**20 Hours**)

MODULE III-Leasing and Factoring– Leasing- Essentials –Types- Operating and Financial Lease- Sale and Lease back- Other classifications- Advantages and Limitations of Leasing—Leasing Vs Hire purchase-Factoring-Parties involved- Process of Factoring- Functions of a Factor- Different Forms of Factoring Services- Factoring Vs. Bill Discounting – Forfeiting- Mechanism of Forfeiting- Factoring Vs. Forfeiting.(20 Hours)

MODULE IV-Credit Rating – Meaning, types of Credit Rating- Need for credit rating-Factors affecting credit rating-Advantages and Limitations of Credit rating- Rating process and methodology Credit Rating Agencies in India. **(15 Hours)**

MODULE V-Mergers and Acquisition- Expansion of business firms- Internal and external expansionforms of combinations- merger, acquisition and take over- Reasons for merger- Types of merger- Legal aspects involved- Valuation methods- Forms of financing mergers-Merger Vs Take over- Types of take over-Defense strategies against hostile takeovers- Mergers in India- Recent trends in financial services-Shadow Banking -Angel Funds- Hedge funds **(20 Hours)**

Suggested Readings

1. Bhole, L.M., Financial Institutions and Markets: Structure, Growth and Innovations *Tata Mc-Grow Hill. New Delhi:*

2. Gupta, N. K., Financial Markets, Institutions and Services, Ane Books Pvt. Ltd. New Delhi

3. Khan, M.Y., Financial Services - Tata McGraw Hill New Delhi.

4. Siddaiah, T., Financial Services Pearson Education New Delhi.

5. VA Avadhani, Financial Services in India, Himalaya Publishing House, Mumbai

6. Yogesh, M., Investment Management, PHI Learning Pvt. Ltd. New Delhi:

7. Shashi K Gupta and Nisha Agarwal- *Financial Services- Kalyani Publishers* QUESTION PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the fundaments of financial services and players of financial sector.	K2	3
2	Understand the concept of merchant banking and issue management.	K2	3
3	Familiarise about leasing and hire purchase concepts.	K4	3
4	Identify the various types of mergers and acquisition.	K1	3
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	zing; K5-Evaluating;K6-Ci	eating.

Chalk and talk, Seminar, Interactive sessions, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

SEMESTER 5

		Total Hrs:108	
Semester V	TITLE OF THE COURSE- COST ACCOUNTING- I	Hrs/Week: 6	Credits: 4

Core Course : COST ACCOUNTING- I

Instructional Hours: 108 Credit: 4

Objectives: To familiarise the students with cost concepts and to make the students learn the Fundamentals of cost accounting as a separate system of accounting.

Module I-Introduction to Cost Accounting- Meaning- Definition- Cost Concepts-Costing- Cost Accounting- Cost Accountancy- Objectives and functions of Cost Accounting- Cost Unit- Cost Centre-Responsibility Centres- Profit Centre- Cost Control- Cost Reduction- Distinction between Cost Accounting and Financial Accounting-Essentials of a good costing system- Installation of costing system- Methods and Techniques of Cost Accounting- Advantages and Disadvantages of Cost Accounting- Cost concepts and classification- elements of cost (**18 Hours**)

Module II-Accounting and Control of Material Cost- Material Purchase Procedure- Inventory control-Material Stock Level-EOQ- ABC- VED and FSN Analysis-JIT- Stock turnover- Material Issue control- Stores records- Bincard and Stores ledger- Documents authorizing movement of materials-Inventory systems: Perpetual and Periodic Inventory System-Continuous Stock Taking - Material Losses-Wastage- Scrap-Spoilage-Defectives- Pricing of issue of materials- FIFO- LIFO- Simple Average- Weighted Average-**(25 Hours)**

Module III-Accounting and Control of Labour Cost- Time Keeping and Time Booking-Methods - Systems of Wage Payment-Time Rate System- Piece Rate System- Differential Piece Rate – Taylor's differential piece rate system- Merrick's differential piece rate system- Gantt Task and Bonus plan- Incentive Plans-Halsey Plan - Rowan Plan-Idle Time- Overtime and their Accounting Treatment- Labour Turnover-Causes and effects- Methods of Calculating Labour Turnover. (20 Hours)

Module IV-Accounting for Overhead-Classification of Overhead- Segregation of semi variable overhead-Production overhead- Allocation and apportionment- Primary and Secondary Distribution Summary-Absorption of Overhead- Methods of absorption of overheads- Overhead absorption rates- Actual and pre-determined rates- Blanket and Multiple rates- Over-absorption and Under-absorption- Reasons-Disposal- Introduction to Activity Based Costing (Problems of ABC excluded) **(25 Hours)**

Module V-Preparation of Cost Sheet- Cost sheet- Objectives- preparation- Tender and Quotation-Reconciliation Statement –Need- Reasons for disagreements in Profits-Preparation- Memorandum Reconciliation Account **(20 Hours)**

Suggested Readings

1. Jain, S.P., & Narang, K.L., Advanced Cost Accounting, Kalyani Publishers, New Delhi.

- 2. Iyengar, S. P., Cost Accounting, Sultan Chand & Sons, New Delhi.
- 3. Maheswari, S.N., Advanced Cost Accounting, Sultan Chand & Sons, New Delhi.
- 4. Arora, M. N., Cost Accounting, Vikas Publishing House Pvt. Ltd, New Delhi.
- 5. J Madegowda, Advanced Cost accounting, Himalaya Publishing House, Mumbai
- 6. Shukla, M.C., and Grewal, T.S., Cost Accounting, Sultan Chand & Sons, New Delhi.
- 7. Lall Nigam B M and Jain I C, Cost Accounting Principles and Practice, Prentice Hall of India.

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTION PAPER PATTERN

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Familiarise with cost concepts and learn the fundamentals of cost accounting as a separate system of accounting.	K2	4
2	Understand different methods of determining stock levels and material pricing using LIFO ,FIFO ,Weighted and simple average methods.	K2	4
3	Compute labour cost using differential piece rate systems, incentive plans and identify the causes of labour turnover.	K6	4
4	Prepare overhead distribution summary by primary, secondary and simultaneous equation methods.	K6	4
5	Produce cost sheet, tenders and reconciliation statements.	K6	4

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

Core Course 15: ENVIRONMENT MANAGEMENT AND HUMAN RIGHTS

Instructional Hours: 90 Credit: 4

Module I (18 Hours)

Unit 1 : Multidisciplinary nature of environmental studies (2 Hours): Definition, scope and importance - need for public awareness.

Unit 2 : Natural Resources : Renewable and non-renewable resources : Natural resources and associated problems. Forest resources : Use and over-exploitation, deforestation, case studies. Timber extraction, mining, dams and their effects on forest and tribal people. -Water resources : Use and over-utilization of surface and ground water, floods, drought, conflicts over water, dams-benefits and problems. Mineral resources : Use and exploitation, environmental effects of extracting and using mineral resources, case studies. Food resources : World food problems, changes caused by agriculture and overgrazing, effects of modern agriculture, fertilizer-pesticide problems, water logging, salinity, case studies. Energy resources: Growing energy needs, renewable and non renewable energy sources, use of alternate

energy sources, Case studies. Land resources: Land as a resource, land degradation, man induced landslides, soil erosion and desertification - Role of individual in conservation of natural resources-Equitable use of resources for sustainable life styles.(10 Hours)

Unit 3: Ecosystems-Concept of an ecosystem -Structure and function of an ecosystem -Producers, consumers and decomposers- Energy flow in the ecosystem -Ecological succession-Food chains, food webs and ecological pyramids-Introduction, types, characteristic features, structure and function of the given ecosystem:- Forest ecosystem (**6 Hours**)

Module II (26 hours)

Unit 1: Biodiversity and its conservation

Introduction –Bio geographical classification of India -Value of biodiversity: consumptive use, productive use, social, ethical, aesthetic and option values-India as a mega-diversity nation-Hot-sports of biodiversity-Threats to biodiversity: habitat loss, poaching of wildlife, man-wildlife conflicts-Endangered and endemic species of India (**8 Hours**)²

Unit 2: Environmental Pollution-Definition, Causes, effects and control measures of: - Air pollution, Water pollution, Soil pollution, Marine pollution, Noise pollution, Thermal pollution, Nuclear hazards, Solid waste Management: Causes, effects and control measures of urban and industrial wastes-Role of an individual in prevention of pollution, Pollution case studies, Disaster management: floods, earthquake, cyclone and landslides. **(8 Hours)**

Unit 3: Social Issues and the Environment

Urban problems related to energy, Water conservation, rain water harvesting, watershed management, Resettlement and rehabilitation of people: its problems and concerns, Case studies, Environmental ethics: Issues and possible solutions,-Climate change, global warming, acid rain, ozone layer depletion, nuclear accidents and holocaust, Case studies- Consumerism and waste products- Environment Protection Act - Air (Prevention and Control of Pollution) Act,Water (Prevention and control of Pollution) Act, Wildlife Protection Act, Forest Conservation Act, Issues involved in enforcement of environmental legislation, Public awareness(**10 Hours**)

Module – III (15 Hours)

Recent developments- Green Accounting- Meaning- History- Scope and Importance-Importance-Advantages and limitations- Green Banking- Meaning- benefits- coverage- steps in green bankingenvironmental risks for banks- Green banking initiatives- International initiatives- Initiatives in India-Green Marketing- Meaning- Need and benefits- Challenges-Green marketing in India- Green washing and consequences- Eco tourism- significance- eco tourism activities in India- Opportunities and challenges – carbon credit and carbon exchanges (over view only) - Environmental audit- concept- need and scope**(15 Hours)**

Module – IV (13 Hours)

Right to Information Act 2005- Basic terms- Public authority- Competent authority- Appropriate Government- Third Part- Information – record- Right to information- Objectives of the Act-Features of the Act- Obligation of Public authority- Procedure for request of information- time limit- fee- ground of rejection- appeal- exemption from disclosure- Right to access information on specific issues- Banking transactions, insurance transactions, government dealing and related services(**13 Hours**)

Module – V (18 Hours)

Unit 1- Human Rights– An Introduction to Human Rights, Meaning, concept and development, Three Generations of Human Rights (Civil and Political Rights; Economic, Social and Cultural Rights). **Unit-2 Human Rights and United Nations** – contributions, main human rights related organs UNESCO, UNICEF, WHO, ILO, Declarations for women and children, Universal Declaration of Human Rights. Human Rights in India – Fundamental rights and Indian Constitution, Rights for children and women, Scheduled Castes, Scheduled Tribes, Other Backward Castes and Minorities

Unit-3 Environment and Human Rights - Right to Clean Environment and Public Safety: Issues of Industrial Pollution, Prevention, Rehabilitation and Safety Aspect of New Technologies such as Chemical and Nuclear Technologies, Issues of Waste Disposal, Protection of Environment

Conservation of natural resources and human rights: Reports, Case studies and policy formulation. Conservation issues of Western Ghats- mention Gadgil committee report, Kasthurirangan report. Over exploitation of ground water resources, marine fisheries, sand mining etc. **(18 Hours)**

Assignment may include Field study involving

Visit to a local area to document environmental grassland/ hill /mountain

Visit a local polluted site – Urban/Rural/Industrial/Agricultural Study of common plants, insects, birds etc

Study of simple ecosystem-pond, river, hill slopes, etc

Suggested Readings

1. Bharucha Erach, Text Book of Environmental Studies for undergraduate Courses. University Press, IInd Edition 2013 (TB)

2. Clark.R.S., Marine Pollution, Clanderson Press Oxford (Ref)

3. Cunningham, W.P.Cooper, T.H.Gorhani, E & Hepworth, M.T.2001 Environmental Encyclopedia, Jaico Publ. House. Mumbai. 1196p .(Ref)

4. Dc A.K.Enviornmental Chemistry, Wiley Eastern Ltd.(Ref)

5. Down to Earth, Centre for Science and Environment (Ref)

6. Heywood, V.H & Watson, R.T. 1995. Global Biodiversity Assessment, Cambridge University Press 1140pb (Ref)

7. Jadhav.H & Bhosale.V.M. 1995. Environmental Protection and Laws. Himalaya Pub. House, Delhi 284p (Ref)

8. Mekinney, M.L & Schock.R.M. 1996 Environmental Science Systems & Solutions. Web enhanced edition 639p (Ref)

9. Miller T.G. Jr., Environmental Science, Wadsworth Publishing Co. (TB)

10. Odum.E.P 1971. Fundamentals of Ecology. W.B. Saunders Co. USA 574p (Ref)

11. Rao.M.N & Datta.A.K. 1987 Waste Water treatment Oxford & IBII Publication Co.Pvt.Ltd.345p (Ref)

12. Rajagopalan. R, Environmental Studies from crisis and cure, Oxford University Press, Published: 2016 (TB)

13. Sharma B.K., 2001. Environmental Chemistry. Geol Publ. House, Meerut (Ref)

14. Townsend C., Harper J, and Michael Begon, Essentials of Ecology, Blackwell Science (Ref)

15. Trivedi R.K., Handbook of Environmental Laws, Rules Guidelines, Compliances and Standards, Vol I and II, Enviro Media (Ref)

16. Trivedi R. K. and P.K. Goel, Introduction to air pollution, Techno-Science Publication (Ref)

17. Wanger K.D., 1998 Environmental Management. W.B. Saunders Co. Philadelphia, USA 499p (Ref)

18. (M) Magazine (R) Reference (TB) Textbook

19. Amartya Sen, The Idea Justice, New Delhi: Penguin Books, 2009.

20. Chatrath, K. J.S., (ed.), Education for Human Rights and Democracy (Shimla: Indian Institute of Advanced Studies, 1998)

21. Law Relating to Human Rights, Asia Law House, 2001.

22. Shireesh Pal Singh, Human Rights Education in 21st Century, Discovery Publishing House Pvt.Ltd, New Delhi,

23. S.K.Khanna, Children And The Human Rights, Common Wealth Publishers, 1998. 2011.

24. Sudhir Kapoor, Human Rights in 21st Century, Mangal Deep Publications, Jaipur, 2001.

25. United Nations Development Programme, Human Development Report 2004: Cultural Liberty

in Today's Diverse World, New Delhi: Oxford University Press, 2004.

26. Monica Loss,,Green Marketing Strategies and Consumer Behaviour, Global Vision Publishing House 27. Robert Dahlstrom- Green Marketing:Theory, Practice and Strategies, Cengage Learning India Private Limited

28. A N Sarkar , Green Banking , Atlantic Publishers

29. Thomas Aronsson and Karl Gustaf Lofgren, Edgar Handbook of Environmental Accounting, Elgar Publishing

30. M Sarngadharan and G Raju , Tourism and Sustainable Economic Developments: Indian and Global Perspectives – New Century Publishers

31. ICAI Study Material of Auditing

32. Right to Information Act, 2005

QUESTION PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand environmental management approaches in India and internationally	K2	7
2	Describe how human activities affected various natural resources such as forest, water, soil and air	K3	7
3	Create environmental management analysis reports of a locality independently and within team environments.	K6	7
4	Analyse the reasons for global and local environment issues scientifically	K4	7
5	Evaluate the provisions of Right to Information Act as a transformative legislation	K5	7
6	Outline the major developments in the field of human rights in India	K2	7
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ing; K5-Evaluating;K6-	Creating.

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

			Total Hrs:90	
Semester V	Code: UG21CO5CR03	TITLE OF THE COURSE FINANCIAL MANAGEMENT	Hrs/Week: 5	Credits: 4

FINANCIAL MANAGEMENT

Instructional Hours: 90 Credit: 4

Objectives:To familiarise the students with the functional areas and principles of financial management. **Module I-Introduction-**Meaning of Finance – Financial Management-Importance - Scope – Objectives – Profit Maximization – Wealth Maximization – Finance Function -Role of Finance Manager-Financial Management and other Disciplines- Concept of Time value of money- Discounting and compounding (**15 Hours**)

Module II-Financing Decision - Sources of Finance – Equity – Debt – Preference- Retained earnings- Cost of Capital-Concept- Importance- Measurement of Specific Costs – Cost of Debt – Cost of Preference Capital – Cost of Equity – Cost of Retained Earnings – Capitalisation - Capital Structure-Meaning of Capital Structure – Optimum Capital Structure- Factors Determining Capital Structure- Leverage-Meaning-Types-Operating Leverage- Meaning and Computation - Financial Leverage- Meaning and Computation-Composite Leverage- Meaning and Computation- Financial Risk and Business Risk. (*Capital Structure theories excluded*)(30 Hours)

Module III-Investment Decision- Capital Budgeting – Meaning- Importance- Determination of Cash Flows – Evaluation Methods –Traditional Techniques- Pay Back Period – ARR –Discounted Cash flow techniques- NPV –IRR – Profitability Index – Discounted PBP- Interpretation of Results.(**20 Hours**) Module IV-Management of Working Capital - Meaning–Definition – Importance-Types of working capital- Gross Working Capital- Net Working Capital- Factors Determining Working Capital–Estimation of Working Capital Requirements- Methods (**15 Hours**)

Module V-Dividend Decision- Meaning- Types of Dividend-Dividend Policy-Conservative Vs Liberal Policy-Pay-out Ratio- Retention Ratio- Factors Determining Dividend Policy- Bonus Shares- Stock Split and Reverse Split. (*Dividend theories excluded*) (10 Hours)

Suggested Readings

1. Pandey, I. M., Financial Management, Vikas publishing House Pvt. Ltd.New Delhi.

2. Khan, M.Y. & Jain, P.K., Financial Management, McGraw Hill (India) Private limited; New Delhi.

3. Rustagi, R. P., Financial Management, Theory, concepts and Problems, Galgotia Publishing Company, New Delhi.

4. Prasanna Chandra, Financial Management, Tata McGraw Hill publishing company limited, New Delhi. 5. OP Agarwal, Financial Management, Himalaya Publishing House, Mumbai 6. Raman B S, Financial Management- United Publishers

7. Srivastava, T. M., Financial Management, Principles and Problems, Pragatiprakashan, Meerut

Module	Part A	Part B	Part C	Total
	2 Mark	5 Marks	15 Marks	
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTION PAPER PATTERN

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the concept of financial Management.	К2	2
2	Analyse the capital structure and understand theories of capital structure.	K4	2,4
3	Familiarise the concept of cost of capital.	K2	2,4
4	Estimate Working Capital Requirement	K6	2
5	Evaluate various dividend policies and various dividend models.	К5	2
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ing; K5-Evaluating;K6-C	Creating.

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

			Total Hrs:90	
Semester V	Code: UG21CO5OC11	TITLE OF THE COURSE INCOME TAX- I	Hrs/Week: 5	Credits: 4

Optional Core-III: INCOME TAX- I

Instructional Hours-90 Credit-4

Objective : To familiarise the students with Income Tax Act 1961 and to enable the students to compute Income taxable under the first three heads of Income.

Module I-Introduction - Brief History of Income Tax in India - Basic Concepts- Finance Act- Definition of Income- Gross Total Income- Total Income-Assessee- Assessment Year Average Rate of Tax - Maximum Marginal Rate- Previous Year - Accelerated Assessment -Person - Finance Act- Rates of Income Tax-Capital and Revenue **(15 Hours)**

Module II-Residential Status- Incidence of Tax- Income Exempt from Tax- Heads of Income. (15 Hours)

Module III-Income from Salary- Chargeability- Definition – Perquisites- Profit in lieu of Salary - Deductions from Salary- Provident Funds and Treatment - Computation of Income from Salary (**25 Hours**)

Module IV-Income from House Property - Basis of Charge - Deemed Ownership- Income from House Property Exempt from Tax- Annual Value and its Determination in Various Cases- Deductions Permissible-Unrealised Rent and Recovery of Unrealized Rent and Arrears of Rent- Computation of Income from House Property **(15 Hours)**

Module V-Profit and Gains of Business or Profession - Chargeability - Deductions Expressly Allowed -General Deductions - Depreciation - Expenses/Payments Not Deductible - Expenses Allowed on Actual Payment Basis Only- Deemed Profits U/S 41 - Computation of Profits and Gains of Business or Profession(20 Hours)

Suggested Readings

1. Singhania, Vinod, K., & Singhania Monica, Students Guide to Income Tax, *Taxman Publication, New Delhi.*

2. Mehrotra, H.C., Goyal, S. P., Direct Taxes Law and Practice- *Sahithya Bhawan Publications, Agra.* 3. Gaur, V.P, & Narang, D.B., Direct Taxes- *Kalyani Publishers, New Delhi.*

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTION PAPER PATTERN

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Know the basic concepts of income tax.	K1	2
2	Determine residential status of Individual , HUF, AOP/BOI and Company.	K2	4
3	Compute Income from salary.	K6	4
4	Build an idea about income from house property and it's computation.	K6	2
5	Compute profit and gains from business or profession.	K6	4
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyzi	ing; K5-Evaluating;K6-C	Creating.

Learning Pedagogy

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

OPEN COURSES

FUNDAMENTALS OF ACCOUNTING

			Total Hrs:90	
Semester	Code:	TITLE OF THE COURSE	Hrs/Week:4	Credits:
V1	UG21CO5OC	FUNDAMENTALS OF	Hrs/week:4	3
		ACCOUNTING		

Instructional Hours-72Credit-3

OBJECTIVE- To familiarise the students with the basic accounting principles and practices in business.

MODULE-1 Accounting – Introduction- meaning- Book keeping and Accounting –Objectives of Accounting - Accounting Principles- Concepts and Conventions- Double Entry System- Books of Accounts- Accounting Equation- Golden Rule of Accounting (15 Hours)

MODULE-2 Journal- Meaning – Journalising- Journal Entry- Simple and Compound Entriesopening Entry . (15 Hours)

MODULE-3 Ledger Purchase book- Sales - Form of an Account -Posting - Balancing of Accounts-Subdivision of Journals-Book - Cash book (simple, triple column)-Petty Cash book. (22 Hours)

MODULE-4 Trial Balance - Meaning - Objects-Preparation-

(8 Hours)

MODULE-5 Final Accounts-Trading and Profit and Loss Account- Balance Sheet

(without adjustments) (12 Hours)

Suggested Readings

R L Gupta and M Radhaswamy - Advanced Accountancy-.Sultan Chand Publishers
P C Tulsian. Advanced Accountancy- S Chand Publications S Kr. Paul- Fundamentals of Accounting - New Central Agency
M.C.Shukla and T.S.Grewal- Advanced Accounting, S Chand Publication
Jain and Narang- Fundamentals of Accounting, Kalyani Publishers
B S Raman – Financial Accounting- United Publishers

QUESTION PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Know the basic concepts of Accounting	K1	2
2	Preparation of journals and ledgers	K2	4
3	Preparation of final accounts	K6	4
4	Build an idea about income accounting principles and double entry system	K6	2
5	Compute profits/gains/losses from final accounts	K6	4
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	zing; K5-Evaluating;K6-Ci	eating.

Learning Pedagogy

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

SEMESTER 6

Core Course: COST ACCOUNTING- II

Instructional Hours: 108 Credit: 4

Objectives: 1 To acquaint the students with different methods and techniques of costing. and to enable the students to identify the methods and techniques applicable for different types of industries. **Module I-Specific Order Costing**- Job Costing – Meaning - Procedure- Batch Costing- Meaning-

Semester	Code:	TITLE OF THE COURSE	Total Hrs:108	Credits:4
VI	UG21CO6CR01	COST ACCOUNTING- II	Hrs/Week: 6	

Procedure-Economic Batch Quantity- Contract Costing-Meaning- Objectives- Work-in-Progress Work Certified and Uncertified- Retention money and progress payments- Determination of Profit on Incomplete Contract-Treatment-Balance Sheet- Escalation Clause- Cost-plus Contract.(**20 Hours**)

Module II-Operating Costing- Definition- Transport costing- Canteen costing- Hospital costing(15 Hours) Module III-Process Costing- Process Accounts- Process Losses- Normal and Abnormal Iosses- Abnormal Gain -Treatment- Joint Products and By-products- Methods of Apportioning Joint costs- Accounting for By-products Module IV-Marginal Costing and Break Even Analysis- Marginal Costing- Meaning-Definition- Difference between Marginal Costing and Absorption Costing - Differential Costing- Advantages and Disadvantages of Marginal Costing -Break Even Analysis- Cost Volume Profit Analysis- Break even chart- Simple Break Even Chart- Marginal Costing and Decision Making- Pricing Decisions- Key Factor-Make or Buy- Sales Mix- Acceptance of foreign Order. (25 Hours)

Module V-Budget and Budgetary Control- Meaning and Definition- Objectives- Steps in budgetary control- - Budget Manual Budget Committee- Budget key factor- Types of budgets- Advantages and limitations of budgetary control- Preparation of Cash Budget and Flexible Budget- Zero base Budgeting-Performance Budgeting.(**24 Hours**)

Suggested Readings

1. Jain, S.P., & Narang, K.L., Advanced Cost Accounting, Kalyani Publishers, New Delhi.

2. Iyengar, S. P., Cost Accounting, Sultan Chand & Sons, New Delhi.

- 3. Maheswary, S.N., Advanced Cost Accounting, Sultan Chand & Sons, New Delhi.
- 4. Arora, M. N., Cost Accounting, Vikas Publishing House Pvt. Ltd, New Delhi.
- 5. Shukla, M.C., & Grewal, T. S., Cost Accounting, Sultan Chand & Sons, New Delhi.
- 6. J Madegowda, Advanced cost accounting, Himalaya Publishing House, Mumbai

7. Lall Nigam B M and Jain I C- Cost Accounting Principles and Practice- Prentice Hall of Indi **QUESTION PAPER PATTERN**

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1.00			
1	Understand the process to compute total cost of a product	K2	4
2	Accumulate total cost of a contract assigned.	K6	4
3	Prepare various budgets.	K6	4
4	Calculate Marginal cost, Contribution, and understand	K6	4
	the concept of variance analysis.		
5	Understand the concept of Job costing and Batch	K6	4

Costing.

Knowledge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyzing; K5-Evaluating; K6-Creating.

Learning Pedagogy

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

Core Course : AUDITING AND ASSURANCE

Instructional Hours – 90 Credits: 4 Objectives:

1. To familiarize the students with the principles and procedure of auditing.

2. To enable the students to understand the duties and responsibilities of auditors and to undertake the work of auditing.

			Total Hrs:90	
Semester VI	Code: UG21CO6CR02	TITLE OF THE COURSE AUDITING AND ASSURANCE	Hrs/Week:5	Credits: 4

Module I-Introduction-Meaning and Nature of Auditing- Definition of Audit- Basic Principles Governing an Audit, Scope of Audit, Objectives of Audit- Main Object and Subsidiary Objects -Advantages of an Audit, Inherent Limitations of Audit , Differences between Accountancy and Auditing. The Auditor: Qualities and Qualifications of an Auditor- Types and Conduct of Audit- Tax Audit- Performance Audit-Social Audit. Auditing standards : Overview, Role of Auditing and Assurance Standards Board in India.**(17 Hours)**

Module II-Audit Engagement, Documentation and Evidence – Audit Planning, Audit Programme Preparation before Audit. Audit files: Permanent and current audit files, Ownership and custody of working papers, Audit working papers. Audit evidence – Meaning, Types, Reliability of audit evidence, Methods of obtaining audit evidence- Physical verification, Documentation, Direct confirmation, Recomputation, Analytical review techniques, Representation by management. **(15 Hours)**

Module III-Internal Control –Concept of internal control, Internal Control and the Auditor, Internal Control Questionnaire, Internal Control and Computerized Environment-General Control and Application Controls- Internal Check - Meaning and Definition, Objects of Internal Check, Auditors Duties as Regards Internal Check, Internal Audit- Internal Auditor and independent Auditor - Difference between Internal Check- Internal Control and Internal Audit- Internal Check as Regards Cash Transactions, purchases-sales- wages and stores. Vouching- meaning of Vouching- Definition -Vouchers- Points to be noted in Vouchers-Importance of vouching- Vouching of Cash Transactions - Vouching of Receipts and Payments, Vouching of Wages. Verification and Valuation of Assets and Liabilities - Concept, objects, Auditors Duty in Verification and Valuation.**(25 Hours)**

Module IV-Audit of Limited Companies –(based on Companies Act 2013) Company Auditor-Qualifications-Disqualifications- Appointment Removal- Powers and Duties of an Auditor- Liabilities of an Auditor - Audit Report- Contents and Types.**(15 Hours)** **Module V-Special Audits and Investigation** – Government Audit, General Duties and powers of Comptroller and Audit General, Miscellaneous Audits (Procedure only)- Audit of Charitable organizations- Educational Institutions (College) – Hospital - Club- Audit in computerized environment-Audit around computer and audit through computer- Investigation- Meaning and Definition of Investigation- Scope of investigation-Distinction between Investigation and Auditing- Investigation on Acquisition of Running Business, Investigation when Fraud is suspected.**(18 Hours)**

Suggested Readings

1. Tandon, B.N., Sudharsanam, S., & Sundharabahu, S., A Handbook of Practical Auditing, S. Chand & Compaly Ltd, New Delhi.

2. Arun Jha, Auditing – University Edition, Taxman Publications

3. Saxena, R. G., Principles and Practice of Auditing, Himalaya Publishing House, Mumbai

4. Sharma, T. R., Auditing Sahitya Bhawan Publication Agra.

5. Saxena, R. G., Principles and Practice of Auditing

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of	12 Mark	9 9 9	4	25
Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTION PAPER PATTERN

Course Outcomes

CO No.	Upon completion of this course, the students will be able to:	Knowledge Level	PSO No.
1	Familiarise audit concepts, qualification of an auditor and role of auditing in the present scenario	K1	3
2	Identify the procedure for conducting audit, physical verification and methods and techniques for auditing.	K2	3
3	Evaluate internal check, internal audit and vouching of various transactions and valuation and verification of assets and liabilities.	К5	3,4
4	Recognises the procedure for conducting audit of a limited	K3	3

	company.		
5	Analyse different types of auditing	K4	3
	develop audit procedure for		
	conducting audit and		
	investigation when fraud is		
	suspected.		
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	zing; K5-Evaluating;K6-Cr	eating.

Learning Pedagogy

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

			Total Hrs:90	
Semester	Code:	TITLE OF THE COURSE		Credits:
V1	UG21CO6CR03	MANAGEMENT ACCOUNTING	Hrs/Week:5	4

Core Course : MANAGEMENT ACCOUNTING

Instructional Hours: 90 Credit: 4

Objective: To acquaint the students with management accounting techniques for the analysis and interpretation of financial statements and to study the basic framework of financial reporting. **Module I-Introduction to Management Accounting –** Meaning- evolution- Definition- Nature and characteristics-scope- Objectives- Functions- Distinction between financial accounting and management accounting-distinction between cost accounting and management accounting- Tools of management accounting-Limitations of Management accounting (**10 Hours**)

Module II-Financial Statement Analysis - Financial Statements –Nature and limitations of financial statements-Analysis and Interpretation of Financial Statements- Objectives – Importance – Types of Financial Analysis – Internal- External – Horizontal – Vertical – Techniques of Analysis – Comparative Statements– Common Size Statements – Trend Analysis. (15 Hours)

Module III-Ratio Analysis – Meaning – Objectives- Importance and Uses – Limitations – Types and classification of Ratios – Liquidity Ratios – Solvency Ratios- Activity Ratios - Profitability Ratios – Preparation of Trading and Profit and Loss Account and Balance Sheet by using Ratios. (25 Hours) Module IV-Fund flow Analysis – Introduction – Meaning and Definition of Fund - Need for Fund Flow Statement – Managerial Uses- Limitations –Schedule of Changes in Working Capital- Funds from operations-Preparation of Fund Flow Statement. (20 Hours)

Module V-Cash Flow Statement – Introduction – Meaning – Uses- Comparison between Fund Flow Statement and Cash Flow Statement – Preparation of Cash Flow Statement as per Accounting Standard 3 – Direct Method and Indirect method (20 Hours)

Suggested Readings:

1. Manmohan & Goyal, S.N., Management Accounting, Sahithya Bhawan Publication, New Delhi.

2. Lal, Jawahar, Corporate Financial Reporting, Theory & Practice, Taxmann Applied Services, New

Delhi.

3. J Madegowda, Advanced Management Accounting, *Himalaya Publishing House, Mumbai* Arora, M. N., Cost Accounting and Management Accounting, *Vikas Publishing House Pvt. Ltd, New Delhi.*

4. S P Gupta, Management Accounting, Sahityabhavan, Agra

Raiyani, J. R., & Lodha, G., International Financial Reporting Standard (IFRS) and Indian Accounting Practices, *New Century Publications*.

5. Pillai R S N and Bagavathi- Management Accounting- S Chand & Company

6. Management Accountant (Journal), Institute of Cost Accountants of India, Kolkata.

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTION PAPER PATTERN

Course Outcomes

Learning Pedagogy

Upon completion of this course, the students will be	Knowledge	PSO No.
able to:	Level	
Understand the concept of management accounting.	K2	2
apply various tools for analysing financial statements.	К3	2
Understand the importance of ratio analysis.	K2	2
prepare cash flow and fund flow statement.	K1, K6	2
analyse the concept of social responsibility accounting.	K4	2
	able to:Understand the concept of management accounting.apply various tools for analysing financial statements.Understand the importance of ratio analysis.prepare cash flow and fund flow statement.	able to:LevelUnderstand the concept of management accounting.K2apply various tools for analysing financial statements.K3Understand the importance of ratio analysis.K2prepare cash flow and fund flow statement.K1, K6

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

Core Course: ADVERTISEMENT AND SALES MANAGEMENT

Instructional Hours: 72 Credit: 3

OBJECTIVE- To make the students aware of the strategy, concept and methods of advertising and sales promotion.

MODULE-1-Introduction : Advertising-Meaning-Origin and development - Objectives-Importance-Functions of advertising-Role of advertisement in marketing mix- Classification and Types of advertisement- Merits and demerits- Advertisement process- Advertising planning- Key players in

			Total Hrs:90		
Semester	Code:	TITLE OF THE COURSE		Credits:	
VI	UG21CO6CR04	ADVERTISEMENT AND SALES	Hrs/Week:4	3	
*1	00210000004	MANAGEMENT		5	

advertising industry-Advertisement agencies- Types and functions of advertising agencies- -Advertisement campaign - Social, economical and legal aspects of advertisement- Ethics in advertisement- meaning- perceived role of advertisement-Forms of ethical violation- misleading advertisements- advertising to children- product endorsements- stereotyping, cultural, religious and racial sensitivity in advertising- obscenity in advertising-misleading and deceptive advertising- false claims-Advertisement Standards Council of India – Regulation of advertising in India **(18 Hours)**

MODULE-2-Advertisement appeal and media- Advertisement appeal- Meaning- essentials of an advertisement appeal- types of appeal- advertisement copy- requisites of an effective advertisement copy-types of copy- Elements of copy-Lay out- Functions of lay out- Elements of layout- Principles of design and layout- copy writing- qualities of a good copy writer- -Copy testing and advantages- Advertising media-Media planning and strategy-Types of media- Media selection-Importance of media planning and selection- problems in media planning- Internet as an advertisement medium- Objects of internet advertisement- Advantages and disadvantages of internet advertising – Permission marketing- Steps in permission marketing- (18 Hours)

MODULE-3-Advertising research-Need for advertisement research- Measuring the effectiveness of advertising-Importance of measuring the effectiveness- Methods: Pre-testing, Concurrent testing and Post- testing- Constraints in measuring the effectiveness- DAGMAR model. (10 Hours)

MODULE-4-Sales promotion-Promotion mix- Components- Sales promotion-Concept- Definition-Scope-Objectives- Importance of sales promotion- Methods and techniques of sales promotion -Sales promotion strategies- Differences between advertisement and sales promotion—Advantages and drawbacks of sales promotion- Sales promotion budget and its preparation-Sales promotion campaign-Evaluation of sales promotion strategies (**18 Hours**)

MODULE-5-Personal selling-Nature and importance-Essential elements of personal selling- Process-Principles of personal selling- Types of sales persons-Sales force management-Designing and managing the sales force- Evaluating sales force **(8 Hours)**

Suggested Readings

- 1. Wells, Moriarty & Burnett, Advertising, Principles & Practice, Pearson Education
- 2. Kenneth Clow. Donald Baack, Integrated Advertisements, Promotion and Marketing communication, Prentice Hall of India, New Delhi,
- 3. S. H. H. Kazmi and Satish K Batra, Advertising & Sales Promotion, Excel Books, New Delhi,
- 4. Manendra Mohan Advertising Management Concepts and Cases, Tata McGraw Hill
- 5. Sherlekar, Victor & Nirmala Prasad Advertising Management Himalaya Publishing House
- 6. S.A. Chunawalla Promotion Management Himalaya Publishing House
- C.L. Tyagi, Arun Kumar- Advertising Management- Atlantic Publa- ishers and Distributors

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTION PAPER PATTERN

COURSE OUTCOMES

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the concept of advertising and sales management	K2	2
2	Understand various strategies for advertising and sales management	K3	2
3	Understand the importance of salesmanship	K2	2
4	Prepare advertisement copy	K1, K6	2
5	Analyse the concept of social responsibility and ethics in advertising	K4	2
Knowle	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	zing; K5-Evaluating;K6-C	reating.

Learning Pedagogy

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

			Total Hrs:90	
Semester VI	Code: UG21CO6OC11	TITLE OF THE COURSE INCOME TAX – II	Hrs/Week:5	Credits: 4

Optional Core-IV: INCOME TAX -II Instructional Hours-90 Credit-4

Objective- To have an understanding of determination of Total Income and tax payable and to get an overview regarding returns to be filed by an individual and also assessment procedure **Module-I**-Capital gains - Basis of charge - Capital assets - Kinds- Computation of Short term and Long term Capital Gains- Computation of Capital Gain in following Special Cases - Conversion of Capital Asset into Stock in Trade - Transfer of Capital Asset by a Partner to a Firm, AOP, BOI - Compensation on Compulsory Acquisition of Assets and also Enhanced Compensation - Right Share and Bonus Shares - Converted Shares/Debentures - Capital Gains Exempt from Tax - Capital Gains Account Scheme - Computation of Income from Capital Gain. **(20 Hours)**

Module-II-Income from Other Source- General and Specific Chargeability- Kinds of Securities and Grossing up of Interest- Bond Washing Transaction- Deductions Allowed - Deduction Not permitted-Computation of Income under the head Income from Other Source. **(10 Hours)**

Module-III-Clubbing of Income - Aggregation of Incomes- Set off and Carry forward of Losses - Order of Set off -Computation of Gross Total Income - Deductions under Chapter VI A -Payment or Contribution deductions applicable to individuals from Sec 80C to 80GGC and deduction under Sec 80U- Total income

Module-IV-Assessment of individuals - Agricultural Income - Partly Agricultural Income - Clubbing of Agricultural Income - Computation of Tax **(20 Hours)**

Module-V-Income Tax authorities - Powers and Functions - Assessment-Assessment procedure-Types of Return – E- filing of Return - Return through TRP- PAN - Types of Assessment - Tax Deducted at Source-TCS- TAN - A brief study on areas (a) Advance payment of tax (b) Refund (c) Recovery of tax (d) Tax Clearance Certificate – Tax planning -Tax evasion – Tax avoidance – Tax management (theory only)**(15 Hours)**

Suggested Readings

1. Singhania, Vinod, K, & Singhania Monica, Students Guide to Income Tax, *Taxmann Publication, New Delhi.*

2. Mehrotra, H.C., & Goyal, S. P., Direct Taxes-Law and Practice, Sahitya Bhawan Publications, Agra.

3. Gaur, V.P., &Narang, D.B., Direct Taxes, Kalyani Publishers, New Delhi.

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

QUESTION PAPER PATTERN

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Develop an idea about capital gain.	K1	3,4
2	Enlighten the concept of income from other sources.	K2	3,4
3	Understand set off and carry forward of losses.	К3	3,4
4	Determine the concept of assessment of individual and computation of tax liability.	K6	3,4
5	Familiarise with Income tax Authorities and their	K2	3,4
	powers.		
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ing; K5-Evaluating;K6-	Creating.

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

Complementary course 6:

Semester VI	Code: UG21CO6CM11	TITLE OF THE COURSE INCOME TAX – ASSESSMENT AND PLANNING	Total Hrs:90 Hrs/Week:5	Credits: 4
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(For Taxation Stream)

INCOME TAX – ASSESSMENT AND PLANNING

Instructional Hours : 90 Credit : 4

Module I. Assessment Of Firms & Association Of Persons : Conditions to Assess a Firm as a Partnership Firms - Unders Sections. 184 and 185 - Computation of Tax on Total Income of a Firm -Alternate Minimum Tax - Assessment of Association of persons/ Body of Individuals -Computation of Income of an AOP or BOI - Taxability on Share of Profit From AOP or BOI (Instructional Hours - 30)

Module II. Assessment of co-operative societies : Rate of tax for co-operative societies – Deductions from gross total income under chapter VI A applicable to co-operative societies - Computation of Taxable Income and Tax Liability.(Instructional Hours- 15)

Module III. Assessment of HUF : Hindu Coparcener - Karta of the Family, Schools of Hindu Law - Residential status of H.U.F- Computation of Income – tax payable.(Instructional Hours- 10) **Module IV.** Assessment of Companies (Theory only) : Domestic Company - Foreign Company -

Company in which Public are Substantially Interested - Rate of Tax applicable for Indian Companies-Rate of Tax applicable for Foreign Companies - Deductions from the gross total income, under ChapterVIA - Minimum Alternate Tax - Book Profit for the purpose of MAT - Tax Credit for Minimum Alternate Tax - Corporate dividend tax - Tax Under Tonnage Tax System. (Theory only, Instructional Hours- 10)

Module V. Tax planning(Theory only) : Tax evasion -Tax avoidance - Tax planning - Tax management - Difference between Tax Planning and Tax Evasion - Difference between Tax Planning and Tax Management - .Need for Tax Planning - Limitations of Tax Planning – Tax Planning forEmployees - Tax planning relating to income from house property - Tax planning relating to income from business - Tax planning relating to capital gains - Tax planning relating to income from other sources.

(Theory only -Instructional Hours - 25)

Suggested Readings

1. Singhania, Vinod, K, & Singhania Monica Students Guide to Income Tax, Taxmann Publication,

New Delhi.

2. Mehrotra, H.C., & Goyal, S. P., Direct Taxes Law and Practice- *Sahitya Bhawan Publications, Agra.*

Gaur, V.P., & Narang, D.B., Direct Taxes, Kalyani Publishers, New Delhi	3. 0	Gaur.	V.P	& Narang.	D.B	Direct	Taxes.	. Kalvani Publishers.	. New Delhi
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OUESTION PAPER PATTERN

Module	Part A 2 Mark	Part B 5 Marks	Part C 15 Marks	Total
Total No. of Questions	12	9	4	25
No. Questions to be answered	10	6	2	18
Total Marks	20	30	30	80

Course Outcomes

Learning Pedagogy

CO	Upon completion of this course, the students will be	Knowledge	PSO No.
No.	able to:	Level	
1	Understand the assessment of Firms and AOP.	K2	3,4
2	Compute the tax liability of cooperative societies.	K6	3,4
3	Determine residential status and assessment of HUF	K6	3,4
4	Familiarise the theoretical concept of assessment of companies.	K4	3,4
5	understand the basic knowledge about tax planning related to various heads of income.	K1	3,4
Knowl	edge Levels: K1-Remembering; K2-Understanding; K3-Applying; K4-Analyz	ing; K5-Evaluating;K6-	Creating.

Chalk and talk, Seminar, Tutorials, Assignments.

Assessment Tools

Assignments, Seminar, Test papers, Punctuality, End semester examination

Guidelines for Project and Viva and Industrial Visit/Study Tour

Project Report

All students are to do a project in the area of core course.

This project can be done individually or in groups (not more than five students) which may be carried out in or outside the campus.

The report of the project in duplicate is to be submitted in English with not less than 30 pages (Printed in A4 size paper) to the Department at the sixth semester and are to be produced before the examiners appointed by the College

External Project Evaluation and Viva / Presentation are compulsory and will be conducted at the end of the Programme.

Structure of the Report

- Title Page
- Declaration by the student
- Certificate from the guide
- Acknowledgements
- Contents
- Chapter I: Introduction (Research problem, Objectives of the study, methodology etc)
- Chapter II: Review of Literature/Conceptual Framework
- Chapter III: Data Analysis
- Chapter IV: Summary /findings/ Recommendations
- Appendix (Questionnaire, Specimen copies of forms, other exhibits etc).
- Bibliography

Evaluation of the Project Report.

The project report shall be subject to **Internal and External Evaluation** followed by a **Viva-voce**.

- Internal Evaluation is to be done by the supervising teacher and external evaluation by an examiner

appointed by the University and the Head of the Department or his nominee.

- A viva voce related to the project work will also be conducted by the external evaluation board consisting of an examiner appointed by the University as chairman and the Head of the Department

or his nominee as member. The students have to attend the viva voce individually. Grades are to be

awarded to the students combining the internal evaluation, external evaluation and viva voce.

Components of External Evaluation of Project /Marks

Dissertation (External) 50

Relevance of Topic 10

Statement of Objectives 5

Methodology 10

Presentation of Facts and Figures 5

Quality of Analysis and Findings 15

Bibliography 5

Viva-Voce (External) - 30

Total 80

Components for Internal Evaluation of Project (20 marks)

Punctuality -5 Experimentation/Data Collection- 5 Knowledge(Based on individual assessment) 5 Report -5 Total -20

Industrial Visit /Study Tour

An industrial visit cum tour for three to five days form part of the course of study for regular students during the programme and a report of the same shall be prepared and submitted to the department.

MODEL QUESTION PAPER

MAR ATHANASIUS COLLEGE (Autonomous), KOTHAMANGALAM SIXTH SEMESTER B.COM (MODEL 1) MODEL QUESTION PAPER

Advertising & Sales Promotion

Time: 3 Hours rks: 80

Maximum

Part A

Answer any ten questions. Each question carries 2 marks

- 1. What is meant by advertising clutter?
- 2. Give two instances of ethical violations in advertising.
- 3. Distinguish between advertising and publicity.
- 4. What is AIDA model?
- 5. What do you mean by stereotyping in advertisements?
- 6. What is surrogate advertising?
- 7. Who is a copywriter?
- 8. Define permission marketing
- 9. What do you mean by fear appeal?
- 10. What is meant by consumer diary test?
- 11. What is meant by PACT?
- 12. What is brand loyalty?

(10x2=20)

Part B

Answer any six questions. Each question carries 5 marks

13.Distinguish between pre-testing and post –testing

14.Explain the different types of personal selling

15.Explain the need and importance of advertising research.

16. What are the essentials of an advertisement copy?

17.Illustrate the principles of personal selling

18. Which are the different types of advertising agencies?

19. What are the factors to be considered for the selection of media?

20.Explain the qualities of good sales force

21.Explain the objectives of DAGMAR approach.

(6x5=30)

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